



2021 PROPOSED BUDGET

2nd Reading

December 1, 2020

**TOWN OF VAIL
PROPOSED 2021 BUDGET
TABLE OF CONTENTS**

This Table of Contents is "Clickable". Click the headings below to be directed to selected page.

| | |
|--|-----------|
| COVER MEMO | 1 |
| REVENUE | |
| – Major Revenue Analysis | 13 |
| EXPENDITURES | |
| General Fund | 14 |
| Personnel | |
| – Summary of Changes in Personnel | 15 |
| – Ten-Year Summary of Budgeted Positions by Department | 17 |
| – Employee Benefits Summary | 18 |
| Contributions | |
| – Contributions Summary | 19 |
| – Contributions Notes | 21 |
| CAPITAL PLAN | |
| – Capital Projects Fund | 31 |
| – Real Estate Transfer Tax Fund | 34 |
| – Housing Fund | 37 |
| – Unfunded | 38 |
| – Project Narratives/Memos | 39 |
| OTHER FUNDS | |
| – Marketing Fund | 48 |
| – Heavy Equipment Fund | 49 |
| – Health Insurance Fund | 50 |
| – Dispatch Services Fund | 51 |
| – Timber Ridge Housing Fund | 52 |
| ORDINANCE | 53 |



Memorandum

TO: Vail Town Council
FROM: Finance Department
DATE: December 1, 2020
SUBJECT: Proposed 2021 Town Manager's Budget

I. SUMMARY

Second reading of Ordinance No. 17, Series 2020, an ordinance approving the 2021 Town Manager's Budget.

II. DISCUSSION

On November 17th, Council approved the budget ordinance upon first reading. Any changes or additional information resulting from that meeting is included below:

Revenue:

Town Council expressed concern with recent (and coming) public health orders regarding restaurants and seating capacity. Restaurants and bars make up the "Food and Beverage" or F&B category of the town's sales tax reports. This category accounted for \$3.4 million in sales tax collections last winter (Nov-April). The town's current budget, at "Crisis" level recession plan projects a 40% decrease in sales tax collections for all categories in November and December, and a 30% decrease for January – April. If the town moves to the "Critical" level of recession plan with a worsening of the local economy, the projections estimate a 50% decrease in sales tax collections. If F&B worsened beyond those projections (for example, revenues down as much as 75% from the prior winter season), that would impact town of Vail sales tax collections by an additional \$850,000.

General Fund:

- The Economic Development budget has been reduced by \$158,000 to reflect the town's sponsorship of the Mountain Travel Symposium event transferring to 2022 (previously scheduled for 2021). These funds will be requested for Council approval during the 2022 annual budget process.
- Staff is requesting to carryover relief funds unused in 2020: \$500,000 of Commercial Relief and \$130,000 of Community Relief. Upon approval of this 2021 budget placeholder, staff will present proposed programs to Council on December 15th based on lessons learned and feedback from the community and businesses.

Capital Projects Fund

Staff has updated the Capital Projects Fund to reflect Council's approval to proceed with improvements to Donovan Pavilion this November. Budgeted expenditures in 2021 (\$721K) have been eliminated with expectation that staff will bring forward the project in the supplemental budget process this December. This will allow for the project to be contracted in 2020. The current 2020 budget of \$125K (for planning/design), will be increased to \$1.3 million, which reflects construction bids received and will allow for further environmental assessment of the improvements.

Dispatch Services Fund

Staff has updated the Dispatch Services Fund revenues and expenditures to reflect the Eagle County E911 Authority Board's decision to fund new emergency Call Handling Equipment (CPE). The latest equipment was installed in 2013 and is currently considered "end of life", Century Link will not maintain it past this current period. The upgrade is also necessary to comply with the recent mandatory conversion to Colorado's ESInet (Emergency Services IP networks), as well as the increased reliance on digital data flow "Next Gen 911". In its November board meeting, The Eagle County 911 Authority Board approved the purchase of Motorola's Vesta CPE and will contribute \$259,304 of their telephone surcharge revenue in 2021 for this project. The total project cost of \$260,913 will be reflected in the Dispatch Services Fund as a capital expenditure.

THE FOLLOWING INFORMATION IS REPEATED FROM THE NOVEMBER 3rd COUNCIL PACKET:

The purpose of this discussion is to provide feedback to staff prior to the first reading of the budget ordinance scheduled for November 17th. Information provided in this draft includes the proposed revenue and expenditures for all town funds, a summary of changes in personnel, funding recommendations for Council contributions and a fifteen-year capital plan.

Prior to today's draft, staff held several meetings to gather feedback from Council on preliminary budget assumptions. Staff held a budget preview meeting where preliminary revenue and expenditure discussions took place, a Capital Improvement Plan meeting with a first look at 2021 proposed capital projects, and staffing and benefit meeting.

The following outcomes / feedback from these budget meetings were included in the creation of the 2021 budget proposal:

- Develop three budget scenarios according to the town's recession plan: "Major", "Crisis", and "Critical".
- Continue operating under the town's "Crisis" level recession plan
- Conservatively budget 2021 revenues
- Modify the General Fund/Capital Projects sales tax split to 80/20 (generally 62/38)
- Maintain a 10% decrease to department operating budgets
- A performance-based merit range of 1 - 3%
- Explore opportunities to finance the Public Works shop building

After several budget meetings with each department, a draft of the proposed 2021 budget is presented to Council ***that prioritizes Council's focus areas while maintaining the "Crisis" level recession plan.***

BUDGET OVERVIEW

The Town of Vail 2021 budget proposal presented in this document reflects the town's vision to be the **premier international mountain resort community** in a fiscally responsible manner. Each year the Town Manager and staff prepare an annual budget that serves as a funding plan as determined by Town Council.

The 2021 budget was guided by the town's Crisis Level recession plan. This budget focuses on recovery from the COVID-19 pandemic by conservatively projecting revenues and maintaining budget reductions across the organization while still prioritizing Council's strategic goals found in both Council Action Plan and most recent Community Survey. These goals include ensuring citizens are afforded the opportunity to live and thrive in our community, providing a world class guest experience, balancing our economic, environmental and social needs to deliver a sustainable community as well as growing a vibrant and diverse economy.



Impacts of 2020 on the Budget Process:

With public health orders relating to the COVID-19 pandemic implemented by mid-March, local businesses and town services were dramatically impacted by stay at home orders and business closures. As a result, sales tax revenues took a dramatic down-turn until the early summer months when public health orders allowed a gradual opening. The Town, local businesses and non-profits partnered on new programs and safety measures to encourage safe openings of businesses. In response to the economic impacts, the town quickly implemented a Community Relief effort to help employees and locals receive assistance with rent, food, behavioral health and medical support. Later the town also implemented several economic recovery initiatives including Commercial Rent Relief program, music entertainment in the villages and Ford Park, among others. This winter the town is sponsoring warming areas around town and tent structures to expand restaurant seating capabilities. These efforts have contributed to a recovery of economic vitality in Vail.

2020 Sales Tax collections were hit hardest in March and April (down 48% and 71%, respectively). May (down 34%), June (down 36%) and July (down 17%) experienced a bit of a comeback. August and September exceeded expectations, with August down only 5% and September UP almost 9% (a record for September). The year-end forecast of \$22.5M is a 23%

decrease from 2019 and conservatively assumes October thru December would come in 40% down from the prior winter. This forecast leads into the 2021 revenue assumptions in the “Revenue” section below.

The 2021 budget planning process includes three levels of financial planning for a Major, Crisis, and Critical recession should the public health situation improve or worsen. Revenues are projected for each recession plan level, and departments were tasked with creating an operating plan for each scenario. The budget proposal presented continues the Crisis level recession plan that the town implemented in May 2020. At this level sales tax is projected 23% down from the 2020 original budget. Should conditions improve, the “Major” level sales tax is projected at a 17% decrease from the 2020 original budget and if conditions worsen, the “Critical” phase assumes a 40% decrease in sales tax collections from 2020.

The chart below is a high-level depiction of the proposed budget for the town’s General Fund. It summarizes each phase of the town’s recession plan for 2021:

| | “Major” | “Crisis” | “Critical” |
|-------------------------------------|-----------|-----------|------------|
| Sales Tax Assumption | -17% | -23% | -40% |
| Revenue | \$43.4M | \$41.2M | \$35.3M |
| Expenditures | \$(43.0)M | \$(42.7)M | \$(38.4)M |
| Net | \$0.4M | \$(1.5)M | \$(3.1M) |
| Ending GF Fund Balance | \$35.3M | \$33.8M | \$31.7M |
| Min. Reserve 35% of Annual Revenues | 82% | 77% | 72% |

REVENUE (All Funds)

\$70.6M

The town’s 2021 budget is funded by a projected \$70.6 million net revenue budget across all of the town’s funds. This is a 19.0% decrease from 2019 and an 6.3% decrease from the 2020 forecast. Sales tax is the town’s main source of funding making up 32% of all revenues. 2021 Sales tax is conservatively proposed at \$22.5 million, down 23% from 2019 and flat with 2020 projections. Compared to 2019 this projection assumes a 30% decrease in sales tax collections for January through April, a 17% decrease May through October (flat with 2020), and a 20% decrease moving into the 2021/2022 ski season (November and December). Eighty percent of the estimated \$22.5 million in sales tax collections is budgeted to go towards General Fund operations and the remaining 20% to the Capital Projects Fund. Historically sales tax collections have been allocated with a split of 68% to the General Fund and 32% to the Capital Projects Fund. The change in the sales tax allocation was supported by Council to help maintain operating service levels for guests and the community. Capital projects were delayed or re-prioritized to accommodate the change in revenue split.

Other major 2021 revenue sources and projections include the following:

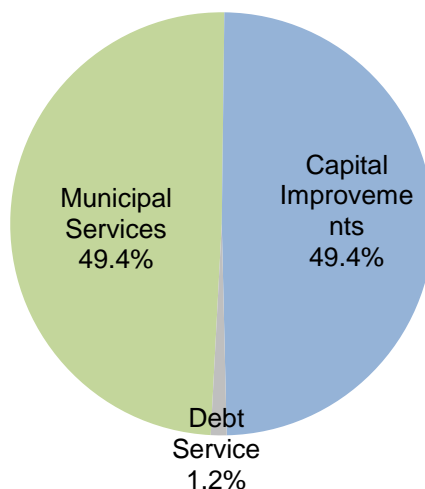
| | Fund | 2020 Forecast | 2021 "Crisis" | Projections |
|----------------------|----------------|---------------|---------------|--|
| Sales Tax | GF and Capital | \$22.5M | \$22.5M | Down 23% from 2019 Flat with 2020 |
| RETT | RETT | \$ 8.0M | \$ 7.0M | Based on 5-year average; 2020 record year |
| Property Tax | GF | \$ 5.9M | \$ 6.0M | Flat with 2020 Re-assessment impacts 2022 |
| Parking | GF | \$ 5.1M | \$5.0M | Down 25% from 2019 Down 1% from 2020 |
| Lift Tax | GF | \$ 3.4M | \$3.5M | Down 34% from 2019 Down 1% from 2020 |
| Construction Use Tax | Capital | \$ 1.8M | \$ 2.3M | Up 25% from 2020 Down 9% from 2019 |

EXPENDITURES (All Funds)

\$99.5M

Across all funds, 2021 expenditures are proposed at \$99.5 million. The Public Works shops expansion projects makes up \$17.2 million of that total. Without it, total spending of \$82.3M is down 4.2% from the 2020 original budget. Expenditures can be grouped into three main categories: municipal services, capital expenditures and debt service. For 2021, \$49.1 million or 49.4% represents municipal services while 49.4% or \$49.17 million represents capital expenditures. Debt service expenditures total \$1.2 million or 1.2% of expenditures.

Where the Money Goes 2021 Budgeted Expenditures \$99.5M



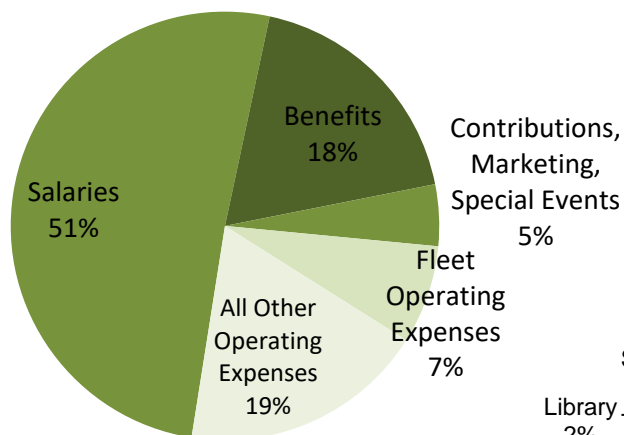
Debt Proposal

The town currently has no debt, but the 2021 budget proposes to finance the Public Works Shops expansion. Approximately \$17.2 million of the \$50.0 million capital budget is proposed for this project, offset by \$15.0 million in bond proceeds. Staff is recommending to finance the expansion based on a low-interest rate environment which would cost the town a total of approximately \$2.7 million over the life of the debt compared to the cost of waiting to cash-fund the project. Cash-funding would cost the town \$5.1 million in construction cost escalation of 3% per year, with the town unable to fund the project until 2028. Annual debt service payments estimated at \$1.2 million per year preserves capital project fund balance for other town initiatives within the 15-year capital plan such as bus replacements, public safety and technology improvements, snowmelt system replacement, and unforeseen future projects.

Municipal Services

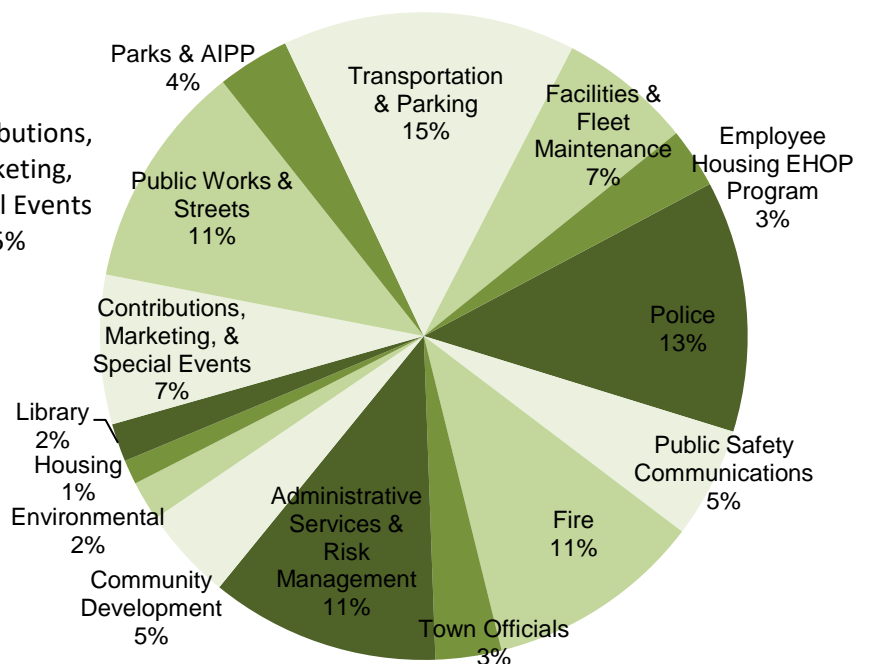
Within the \$49.1 million municipal services budget, expenditures can be viewed by either category (personnel, marketing and special events, and other operating) or department.

**Where the Money Goes
Municipal Services by Category**



As a service organization, the majority of Municipal spending is for personnel. Salaries and benefits total \$34.1M, or 70% of the operating expenditures.

**Where the Money Goes
Municipal Services by Area**



Public Safety makes up 29% of municipal spending, followed by Public Works functions at 21%, Transit and Parking at 15%, Administration/Risk Management at 14%, and Contributions and Events at 7%

Please note that the Housing 1% is only department operations and does not include capital investment by the town in the InDEED program or other housing asset investments.

PERSONNEL (All Funds)**\$34.1M**

As a service industry, the majority of municipal services expenditures relates to staffing. For 2021, this represents \$34.1 million or 70% of the municipal services budget.

Compensation

In response to economic impacts of the COVID-19 pandemic and implementation of the town's recession plan, hiring and wage freezes were implemented starting in March 2020. Vacant positions have also remained unfilled. The 2021 budget proposes to unfreeze wages with a 1-3% merit increase based on employee performance upon the review of economic conditions during the first quarter of 2021. The 2021 budget also proposes minimal changes to the town's health plan structure with no price increase to employees or departments and includes the continuation of programs resulting from the "Great Place to Work Committee" including the Vacation Reinvestment Program where employees can reinvest 40 hours of unused vacation into their 457 retirement account or medical savings account, and the \$800 Employee Wellness benefit.

Headcount

The town's operations are proposed to be supported by 336.5 full time equivalent (FTE) positions in 2021, a 5.2 (or 1.6%) increase from 2020. A total of four positions previously approved in the Original 2020 budget but later frozen have been authorized to be filled starting either January 1, or after the first quarter of 2021. The headcount also includes "catch-up" additions that were approved during 2020. Changes to headcount included in the 2021 budget include:

| Position | FTE Count | Status | Included in 2021 |
|---------------------------|-----------|------------------------|----------------------------|
| Fire Inspector | 1.0 | Approved 2020; Frozen | √ |
| Construction Manager | 1.0 | Approved 2020; Frozen | √ |
| Environmental Coordinator | 1.0 | Approved 2020; Frozen | Funded 2 nd Qtr |
| Sr. Planner – Comm Dev | 1.0 | Approved 2020; Frozen | Funded 2 nd Qtr |
| Seasonal Maintenance Wkr | 2.0 | Approved 2020 (4 Seas) | √ |
| Financial Analyst | 1.0 | Approved 2020 | √ |
| Police Admin | 0.25 | Approved 2020 | √ |
| Risk Management | 0.20 | Approved 2020 | √ |
| Housing – Planner 1 | 1.0 | New | √ |
| Econ Dev – Admin | 0.5 | New | √ |
| Environment – Admin | 0.25 | New | √ |

DEPARTMENT SPENDING (All Funds)**\$9.1M**

Departmental spending (also labeled as “**All Other Operating Expenses**” in the chart above) is proposed at \$9.1M for 2021. The majority of operating expenses are funded by the General Fund (\$8.2M). The remaining is funded by the Real Estate Transfer Tax Fund (Environmental Sustainability, Forest Health, Parks, and Public Art), Dispatch Services Fund, and the Heavy Equipment Fund (Fleet). For 2021 departments were directed to maintain the 10% budget reductions put in place in 2020 as part of the Crisis level recession plan.

CONTRIBUTIONS AND EVENTS (All Funds)**\$2.3M**

The 2021 budget proposes a total of \$2.3 million which includes funding for special events (\$1.8 million) and Council Contributions (\$474K).

Special events spending of \$1.8M is reported in the Marketing fund, using \$335K of business license revenue along with (\$1.5M) funded by a transfer from the General Fund. Overall event spending reflects a reduction of 43% (\$1.38 million) from the 2020 original budget. The majority of this reduction (\$1.34M) is due to the cancellation of some of the larger Council funded events such as the Burton US Open, Snow Days, and Spring Back to Vail. During 2020, Council approved a new funding category called “Ambient and Music Events”. This category will provide funding for seasonal ambient and music entertainment in Vail Village and Lionshead with the goal of enhancing the guest experience in order to aid in economic recovery efforts. The 2021 budget proposes \$300,000 for Ambient and Music Entertainment Events.

Council Contributions includes funding for programming of various non-profit organizations within the “Services” category, with \$474K proposed in the 2021 budget as well as “In-Kind” contributions of days at Dobson Ice Arena, waived rental fees at Donovan Pavilion and parking coupons.

See page 19 for contribution requests and staff recommendations. For most requests, staff is recommending a 30% reduction in funding compared to the 2020 original funding levels to stay within the town’s “Crisis” recession plan.

CAPITAL EXPENDITURES**\$49.2M**

Total funding for the 2021 capital improvements programs is \$49.2 million across the Capital Projects Fund, Real Estate Transfer Tax Fund, Housing Fund, Dispatch Services Fund, and Heavy Equipment Fund (Information on the Heavy Equipment Fund included on pg. 12 of this memo). The largest project being proposed in the 2021 budget is the expansion of the public works facility. The total cost of this project is \$19.6 million with \$17.2 million of that included in 2021. Without this, the 2021 capital improvements program totals \$31.9 million, a 6% decrease from the 2020 original budget.

During the October 6th work session, staff provided Council with a preliminary fifteen-year capital plan for the Capital Projects Fund, Housing Fund, and Real Estate Transfer Tax Fund. Several significant projects were presented during this meeting. Council was asked to prioritize capital projects and provide feedback on the current plan. **Outcomes from this meeting including changes to the 2021 capital plan as well as additional information as requested by Council is included below.**

Public Works Shop Expansion (\$19.6M over 2020/2021)

The Public Works Shops Building was built in 1979. Expansion of service levels over the past 40 years have surpassed the capacity of the current space. Efficiency, functionality, and safety are a growing concern. Improvements were approved by Town Council to move forward with construction in 2020 and the project has now successfully gone through PEC and DRB approvals. However, due to the economic impacts of COVID-19, construction was put on hold. The attached 15-year capital plan includes the assumption that Town Council would proceed with the PW shops utilizing a financing option. Staff is recommending that Town Council consider this option given the magnitude of this project, the significant cost should the town delay for a number of years, and the opportunity with the current bond market pricing.

Vail Village Streetscape/Snowmelt Replacement (\$1.25M)

Council requested additional information on the urgency of this project. Due to the 20-year age and the uniqueness of the design of the system at the time of installation, the manifold joints do not fit the piping correctly in the village core portions of the system therefore causing leaks in the system. In order to keep the joints from leaking, the snowmelt system is run at a higher temperature than needed in order to expand the piping which creates a better seal with the joints. This is costing the town an estimated additional \$75,000 per year and over 1,000 tons of excess greenhouse gas (GHG). This is not an environmentally sustainable model. There are also numerous areas of rusted pipes that have the potential to cause a major leak. If at any point there was a major leak in the snowmelt system it may need to be turned off for an extended period of time for major repairs. Staff recommends keeping this in the 2021 budget as a placeholder. Staff will continue to investigate more energy efficient alternatives and bring this topic back to Council at a later date with more information.

Replacement of Body Worn Cameras and Digital Evidence Storage System (\$170.8K)

Council requested additional information for the replacement of the Police Department's body worn cameras, tasers and accompanying evidence tracking. The town's current body worn camera system has reached the end of its lifecycle and needs to be replaced to comply with recent legislation. This new law mandates that all police departments issue body worn cameras to its officers and that the camera must be automatically triggered if a taser or firearm is released from the gun belt. If an officer fails to activate their camera (even if by accident) when involved in enforcement activities, they will now be in violation of the new law. The new proposed body worn cameras system will turn on automatically thus limiting liability to town officers. The new system would also require replacing in-car video cameras and police interview room cameras while also implementing a new digital evidence storage system to maintain all video footage. Currently the PD is using Laserfiche which was never designed to house digital evidence. The body worn cameras and evidence storage systems is proposed as a cost of \$170.8K with an annual cost of \$101.5K for the next four years.

Donovan Pavilion (\$1.3M)

This project is currently budgeted across both 2020 and 2021 and includes the relocation of the heating/ventilation system to the building's exterior. Other improvements include adding storage space, a bride's room/staging area/office, interior paint and light fixtures. With cancellations from COVID, there is an opportunity to complete this project without further revenue impacts. If delayed, the project would impact future bookings and revenue generation. **This project was brought forward into the 2020 supplemental budget process to begin construction in 2020.**

Booth Falls Turn Lane (\$1.1M)

This project was moved to the Unfunded list until a funding agreement is reached with Vail Mountain School per Council's recommendation that the school cover the cost of this improvement necessary due to school capacity and traffic.

REAL ESTATE TRANSFER TAX FUND**\$9.9M****Ford Park Entry Improvements (\$400K)**

Council requested additional information on the improvements and relocation of the Ford Park parking lot entry. Included on page 45 is a project narrative with a preliminary site plan image. The majority of the cost of this project would go towards extending the current turn lane and creating a new entry road to allow for additional vehicle queuing space. Relocating the entry way to the Ford Park parking lot would ease congestions on Frontage Rd and provide for safer entry into the parking lot. This project would be tied to the parking system replacement project.

Per Council's request this project has been removed from the capital budget.

HOUSING FUND**\$2.5M**

As a significant priority of the "*Community*" goals within the Council Action Plan the Housing Fund continues to include an annual amount of \$2.5M to continue the success of the Vail INDEED Program. To date, the program has added approximately 153 deed restrictions at an average cost of \$63,000 per deed restriction. In addition, the town has pursued local and regional housing opportunities including an opportunity to shift the planned Vail Resort's housing at Booth Heights to a new location at Middle Creek. Over the last four years, Town Council has demonstrated a commitment to this goal with budgeted funding of \$17.1M not including a \$4.3M subsidy of the Chamonix Neighborhood homes. The Housing department will continue to pursue opportunities such as the "CDOT Parcel" in East Vail, the state-owned parcel in Eagle-Vail, among others. Site feasibility costs have been included in the General Fund operating budget.

RESERVES (All Funds)

Between 2020 and 2024, the town is projected to lose up to \$24.0 million in sales tax collections due to economic impacts of the pandemic and recovery period. This includes more positive revenue assumptions than previously presented to Council as the summer months have improved. To highlight this improvement, staff originally projected having to use up to \$7.2 million in General Fund reserves under the Crisis level of the town's recession plan. Due to both increased revenues and expected expenditure savings, the 2020 Forecast currently projects a use of General Fund reserves of \$1.0M. The draft 2021 proposed budget anticipates using General Fund reserves of \$1.5M, including the extension of relief programs (\$630K).

With budgetary assumption of 2021 flat with 2020 forecast, and 10% growth each year thereafter, the town will return to 2019 levels of revenue by 2024. This has dramatically impacted both operations and cash-funding of major capital projects.

By the end of 2021, reserves are projected to be \$33.8 million in the General Fund, or 77% of annual revenues in a normal year. This is well above the 35% minimum required by Town Council as a budgetary policy. Town-wide reserves are projected to be \$67.2 million at the end of 2021.

OTHER FUNDS

Marketing Fund

Marketing Fund revenues are generated through the collection of annual business license fees. Budgeted revenue for 2021 of \$335,000 is projected flat with the 2020 forecast. The Marketing Fund is also funded by a Transfer from the General Fund in order to maintain the level of spending on Special Events.

Heavy Equipment Fund

This is an internal services fund that manages the maintenance and repair of town vehicles and equipment and the purchase of replacement vehicles other than buses and fire trucks. Costs are charged back to the departments based on their use of the vehicles and equipment. The Heavy Equipment Fund (HEF) includes approximately \$1,253,000 to purchase replacement vehicles and equipment in 2021. The vehicles are scheduled to be replaced at determined intervals based on age and use. Funding for the HEF consists of internal charges to departments as well as costs recovered through the sale or trade-in of old equipment. Projected fund balance is \$1.8 million for the end of 2021.

Health Insurance Fund

This is an internal services fund that manages the town's health insurance plans. Costs are charged back to the town departments and employees through payroll deductions. The town experienced low claims activity in 2020, most likely due to the pandemic causing deferrals of elective procedures. 2021 proposed budget includes an increase to claims expense assuming a "catch-up" on some of these health matters. Due to this fund accumulating a fairly large fund balance, the 2021 proposed budget anticipates use of reserves, in order to stabilize annual cost increases to both departments and employees. Projected fund balance is \$3.7 million for the end of 2021.

Dispatch Services Fund

This is an enterprise fund that manages county-wide 911 emergency services. The 2021 budget proposal does not include any capital expenditures and has temporarily suspended a 5% annual charge to participating agencies that is allocated to a capital reserve account. This annual contribution is approximately \$90K each year and results in an overall 8% decrease to the agencies. The Dispatch Services Fund will need to use approximately \$108K in reserves in 2021, with a remaining fund balance of \$1.3M.

Timber Ridge Enterprise Fund

The 10-acre property at Timber Ridge is owned by the town, with the eastern half of the property under a ground lease to Lion's Ridge Apartment Homes with no lease payment for ten years (2025). Lion's Ridge has an option to purchase the land for \$5.0 million with notification to the town by December 31, 2024 and closing within 90 days.

Regarding the western half of the property, the original Timber Ridge Apartments operate with rental of 96 units (54 units under master lease to Vail Resorts). The 2021 proposed operating budget includes only minimal capital improvements (\$25K) but uses reserves to pay off a \$1.9 million promissory note to the Town of Vail that would have matured in 2032. After this

payment, the Timber Ridge fund balance will total \$700K. Timber Ridge will remain indebted to the town, with another promissory note (\$8M original principal amount). Each year debt service payments are made. At the end of 2020, Timber Ridge owes principal of \$5.5 million on that remaining note. Redevelopment of this property will be pursued in the next three years.

III. ACTION REQUESTED OF COUNCIL

Staff requests Council approve or approve with amendments, Ordinance No. 17, Series 2020 to approve the 2021 Town Manager budget.

REVENUE

**Major Revenue Analysis
2021 Proposed Budget**

| | 2014 Actual | 2015 Actual | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Actual | 2020 Amended | 2020 Forecast | 2021 Proposed | Comments |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|------------------|------------------|--|
| General Sales Tax | 23,881,130 | 25,141,932 | 25,763,244 | 25,591,483 | 27,886,113 | 29,250,698 | 16,800,000 | 22,500,000 | 22,500,000 | 2021 proposed flat with 2020 forecast and nearly 25% down from 2019; Still at "Crisis" level |
| | 8.6% | 5.3% | 2.5% | -0.7% | 9.0% | 4.9% | -42.6% | -23.1% | 0.0% | |
| RETT Tax | 6,849,449 | 6,965,617 | 6,843,356 | 6,313,611 | 7,649,013 | 7,224,668 | 6,300,000 | 8,000,000 | 7,000,000 | 2021 based on 5 year average; 2020 record year |
| | 44.9% | 1.7% | -1.8% | -7.7% | 21.2% | -5.5% | -12.8% | 10.7% | -12.5% | |
| Parking Revenue | 4,528,137 | 4,948,993 | 5,230,062 | 4,902,756 | 6,416,013 | 6,720,873 | 4,214,400 | 5,100,000 | 5,040,655 | 2021 down 1% from 2020 Forecast and decrease of 25% from 2019 |
| | 17.9% | 9.3% | 5.7% | -6.3% | 30.9% | 4.8% | -37.3% | -24.1% | -1.2% | |
| Property & Ownership Tax | 4,358,411 | 4,389,241 | 4,911,842 | 4,940,193 | 5,313,730 | 5,369,376 | 5,900,000 | 5,900,000 | 5,975,000 | Per County Assesor ;Gallagher impact will hit in 2022 |
| | 0.1% | 0.7% | 11.9% | 0.6% | 7.6% | 1.0% | 9.9% | 9.9% | 1.3% | |
| Lift Tax Revenue | 4,351,624 | 4,763,956 | 5,032,970 | 4,708,765 | 5,103,480 | 5,341,369 | 3,880,000 | 3,456,000 | 3,500,000 | 2021 proposed flat with 2020 forecast and a 34% decrease from 2019 actuals |
| | 15.1% | 9.5% | 5.6% | -6.4% | 8.4% | 4.7% | -27.4% | -35.3% | 1.3% | |
| Construction Fees | 2,608,807 | 1,949,884 | 1,552,569 | 1,628,471 | 2,958,948 | 1,998,540 | 1,694,000 | 1,921,366 | 1,900,000 | 2021 flat with 2020 forecast; includes Marriott Residence Inn, Park Meadows, Elevation & Lion's View |
| | 4.4% | -25.3% | -20.4% | 4.9% | 81.7% | -32.5% | -15.2% | -3.9% | -1.1% | |
| Construction Use Tax | 1,803,853 | 2,220,168 | 1,688,841 | 1,740,754 | 3,689,131 | 2,467,928 | 1,800,000 | 1,800,000 | 2,250,000 | 2021 25% increase from 2020 forecast mainly due to new developments; Down 9% from 2019 |
| | 0.2% | 23.1% | -23.9% | 3.1% | 111.9% | -33.1% | -27.1% | -27.1% | 25.0% | 2018 included \$1.9M from Vail Health project |
| Other Taxes | 1,829,591 | 1,886,347 | 1,812,997 | 1,803,508 | 1,982,124 | 2,089,579 | 1,988,600 | 2,148,600 | 2,093,672 | County sales tax (based on TOV sales tax), Road & Bridge, Hwy users revenue, Tobacco tax, etc. |
| | 5.6% | 3.1% | -3.9% | -0.5% | 9.9% | 5.4% | -4.8% | 2.8% | -2.6% | |
| Federal / County Grants | 474,399 | 152,193 | 184,827 | 169,883 | 1,546,528 | 1,035,711 | 2,283,747 | 2,253,747 | 550,000 | 2021 includes \$250K for Federal Transit Grant and \$250K Hope Center Grant; \$20K Lottery Funds |
| | -45.6% | -67.9% | 21.4% | -8.1% | 810.3% | -33.0% | 120.5% | 117.6% | -75.6% | 2020 \$1.1M FASTER electric bus chargers grant; \$525K CDOT bus grant; \$250K PD Hope Grant |
| | | | | | | | | | | 2019:\$895 Federal Bridge Rd Bridge Grant |
| | | | | | | | | | | 2018 includes \$700K CDOT Water Quality "TAP" grant; \$675.1K FASTER bus grant |
| Earnings on Investments | 674,027 | 271,896 | 191,992 | 563,885 | 1,123,184 | 2,206,334 | 700,719 | 500,000 | 450,000 | Based on available fund balance and investment returns assumed at 0.05% |
| | 57.9% | -59.7% | -29.4% | 193.7% | 99.2% | 96.4% | -68.2% | -77.3% | -10.0% | |
| Rental Income | 1,044,463 | 1,028,950 | 1,019,509 | 1,027,199 | 1,064,569 | 1,139,700 | 875,257 | 875,257 | 1,020,531 | 2021 includes Donovan Pavilion at 30% decrease from 2019;employee housing rentals and parking structure leases; Increase due to Donovan bookings compared to COVID cancellations in 2020 |
| | 24.2% | -1.5% | -0.9% | 0.8% | 3.6% | 7.1% | -23.2% | -23.2% | 16.6% | |
| E911 and Interagency Dispatch | 1,931,359 | 1,896,010 | 1,918,590 | 2,008,451 | 2,055,844 | 2,159,084 | 2,174,982 | 2,174,982 | 2,098,742 | Funding by E911 Authority Board and participating agencies |
| | -2.6% | -1.8% | 1.2% | 4.7% | 2.4% | 5.0% | 0.7% | 0.7% | -3.5% | Temporary elimination of 5% capital reserve charge |
| Vail Reinvestment Authority Transfers | 3,049,280 | 2,757,637 | 3,546,063 | 4,179,718 | 4,599,998 | 3,804,281 | 1,655,291 | 1,880,231 | 8,550,000 | 2021: \$7.5M Vail Health Frontage Rd Improvements; \$2M CGOL relocation |
| | 65.5% | -9.6% | 28.6% | 17.9% | 10.1% | -17.3% | -56.5% | -50.6% | 354.7% | |
| Sale of Chamonix Housing Units | - | - | - | - | 17,748,304 | - | - | - | 0.0% | |
| Project Reimbursement Red Sandstone | - | - | - | - | 5,800,000 | - | - | - | 0.0% | 2018: \$4.3M from Vail Resorts; \$1.5 from Eagle County School District cost share of RSES parking structure |
| CARES Transit Grant | | | | - | - | - | 1,347,000 | 1,347,000 | - | |
| CARES Grant - State share | | | | - | - | - | - | 1,449,000 | - | |
| All Other Revenue | 7,522,484 | 9,577,305 | 7,783,483 | 7,358,044 | 8,339,104 | 9,413,132 | 7,056,369 | 6,825,624 | 7,697,563 | In general, this item includes franchise fees, fines and forfeitures, employee portion of healthcare |
| | 59.2% | 27.3% | -18.7% | -5.5% | 13.3% | 12.9% | -25.0% | -27.5% | 12.8% | premiums, license revenue, administration fees collected from VLMD and RETT and other charges |
| | | | | | | | | | | for service such as out of district fire response and Police contracted services. It may also include |
| | | | | | | | | | | use of Traffic Impact fees or Holy Cross Community Enhancement Funds |
| Total Revenue | 64,907,014 | 67,950,130 | 67,480,345 | 66,936,720 | 103,276,083 | 80,221,274 | 58,670,365 | 68,131,807 | 70,626,163 | |
| % compared to Prior Year | 21.1% | 4.7% | -0.7% | -0.8% | 54.3% | | | | -6.3% | vs. 2020 Forecast (without VRA transfer) |
| | | | | | | | | | -18.8% | vs. 2019 Actual (without VRA transfer) |

EXPENDITURES

TOWN OF VAIL 2021 PROPOSED BUDGET
SUMMARY OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE
GENERAL FUND

| | 2019 Actual | 2020 Budget | 2020 Amended | 2020 Forecast | 2021 Proposed "Major" | 2021 Proposed "Crisis" | 2021 Proposed "Critical" |
|--|----------------------|----------------------|----------------------|----------------------|-----------------------------|------------------------------|--------------------------------|
| Revenue | | | | | | | |
| Local Taxes: | \$ 29,250,698 | \$ 28,524,000 | \$ 16,800,000 | \$ 22,500,000 | \$ 24,386,000 | \$ 22,500,000 | \$ 17,600,000 |
| Sales Tax Split b/t Gen'l Fund & Capital Fund | 57/43 | 62/38 | 68/32 | 68/32 | 80/20 | 80/20 | 80/20 |
| Sales Tax | 16,790,000 | 17,685,000 | 11,424,000 | 15,300,000 | 19,509,000 | 18,000,000 | 14,080,000 |
| Property and Ownership | 5,369,376 | 5,900,000 | 5,900,000 | 5,900,000 | 5,900,000 | 5,975,000 | 5,900,000 |
| Ski Lift Tax | 5,341,369 | 5,300,000 | 3,880,000 | 3,880,000 | 3,800,000 | 3,500,000 | 3,200,000 |
| Franchise Fees, Penalties, and Other Taxes | 1,201,539 | 1,175,440 | 1,575,440 | 1,575,440 | 1,650,000 | 1,609,903 | 1,550,000 |
| Licenses & Permits | 2,207,918 | 2,400,000 | 1,921,366 | 1,921,366 | 2,100,000 | 2,099,513 | 2,050,000 |
| Intergovernmental Revenue | 2,297,868 | 2,075,088 | 1,976,260 | 2,769,441 | 2,105,224 | 2,074,872 | 1,888,070 |
| CARES Transit Grant | - | - | 1,507,242 | 1,507,242 | 250,000 | 250,000 | 250,000 |
| CARES Grant | - | - | 1,449,435 | 1,449,435 | - | - | - |
| Transportation Centers | 6,720,873 | 6,360,000 | 4,214,400 | 5,099,400 | 5,500,000 | 5,040,655 | 4,030,000 |
| Charges for Services | 1,144,658 | 1,025,918 | 1,009,487 | 1,138,587 | 1,009,487 | 988,095 | 975,000 |
| Fines & Forfeitures | 211,089 | 250,476 | 250,476 | 250,476 | 225,642 | 225,642 | 225,642 |
| Earnings on Investments | 863,199 | 500,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Rental Revenue | 1,139,700 | 1,093,178 | 875,258 | 875,258 | 1,020,000 | 1,020,531 | 845,000 |
| Miscellaneous and Project Reimbursements | 379,958 | 251,000 | 148,919 | 163,445 | 170,000 | 166,000 | 150,000 |
| Total Revenue | 43,667,547 | 44,016,100 | 36,332,283 | 42,030,090 | 43,439,353 | 41,150,211 | 35,343,712 |
| Expenditures | | | | | | | |
| Salaries | 19,482,614 | 20,499,231 | 19,338,913 | 19,663,980 | 20,967,091 | 20,736,671 | 19,663,980 |
| Benefits | 7,153,063 | 7,377,769 | 7,102,583 | 7,228,439 | 7,615,274 | 7,522,674 | 7,228,439 |
| Subtotal Compensation and Benefits | 26,635,677 | 27,877,000 | 26,441,496 | 26,892,419 | 28,582,365 | 28,259,345 | 26,892,419 |
| Contributions and Welcome Centers | 290,317 | 289,626 | 283,465 | 268,465 | 310,000 | 334,880 | 283,465 |
| All Other Operating Expenses | 7,491,844 | 8,194,158 | 7,734,602 | 7,956,386 | 7,784,450 | 7,581,260 | 6,145,619 |
| Heavy Equipment Operating Charges | 2,540,207 | 2,530,419 | 2,260,327 | 2,260,327 | 2,403,898 | 2,642,320 | 1,897,814 |
| Heavy Equipment Replacement Charges | 705,971 | 845,122 | 845,122 | 845,122 | 802,866 | 831,728 | 633,842 |
| Dispatch Services | 669,590 | 661,194 | 661,194 | 661,194 | 616,306 | 616,306 | 616,306 |
| Total Expenditures | 38,333,606 | 40,397,519 | 38,226,206 | 38,883,913 | 40,499,885 | 40,265,839 | 36,469,464 |
| Transfer to Marketing & Special Events Fund | (2,542,788) | (2,866,211) | (2,156,845) | (2,156,845) | (1,550,000) | (1,475,184) | (1,475,184) |
| Transfer to Other Funds | (44,731) | - | - | 4,848 | - | - | - |
| Total Transfers | (2,587,519) | (2,866,211) | (2,156,845) | (2,151,997) | (1,550,000) | (1,475,184) | (1,475,184) |
| Planning Projects | | | | | | | |
| Vail 2030 | - | (300,000) | - | - | - | - | - |
| Civic Area/Dobson Master Plan | (327,897) | (250,000) | (200,000) | (200,000) | (100,000) | (100,000) | (100,000) |
| West Vail Master Plan | - | (325,000) | (325,000) | (325,000) | (225,000) | (225,000) | (225,000) |
| COVID-19 | | | | | | | |
| Gift Card Program | - | - | (110,000) | (110,000) | - | - | - |
| Winter Operations Tenting Program | - | - | (800,000) | (700,000) | - | - | - |
| Vail Community Relief Fund | - | - | (500,000) | (370,000) | (130,000) | (130,000) | (130,000) |
| COVID-19 operating expenses | - | - | (141,000) | (141,000) | - | - | - |
| Commerical Rent Relief Program | - | - | (1,000,000) | (150,000) | (500,000) | (500,000) | (500,000) |
| Total Expenditures | 41,249,022 | 44,138,730 | 43,459,051 | 43,031,910 | 43,004,885 | 42,696,023 | 38,899,648 |
| Surplus (Deficit) Net of Transfers & New Programs | 2,418,525 | (122,630) | (7,126,768) | (1,001,820) | 434,468 | (1,545,812) | (3,555,936) |
| Beginning Fund Balance | 33,888,139 | 32,144,411 | 36,306,665 | 36,306,665 | 35,304,844 | 35,304,844 | 35,304,844 |
| Ending Fund Balance | \$ 36,306,665 | \$ 32,021,782 | \$ 29,179,896 | \$ 35,304,844 | \$ 35,739,312 | \$ 33,759,032 | \$ 31,748,908 |
| As % of Annual Revenues | 83% | 73% | 66% | 80% | 82% | 77% | 72% |
| EHOP balance included in ending fund balance - not spendable | \$ 890,000 | \$ 890,000 | \$ 1,190,000 | \$ 1,190,000 | \$ 1,190,000 | \$ 1,190,000 | \$ 890,000 |

PERSONNEL

**TOWN OF VAIL 2021 BUDGET
SUMMARY OF CHANGES IN PERSONNEL
FROM 2020 ORIGINAL BUDGET TO 2021 BUDGET**

| | <u>Comments</u> |
|---|--|
| Full-time Regular Positions | |
| HR Safety and Risk Analyst | 0.20 Convert Safety and Risk Analyst to fulltime |
| Housing Professional | 1.00 Add fulltime Housing Professional |
| Economic Development Admin part time | 0.50 Add part time Economic Development Admin |
| Environmental Admin | 0.25 Environmental Administrative support 10 hours/week |
| 2021 Full-time Proposed Positions | 1.95 |
| Full-time Regular Catch-up | |
| Financial Analyst | 1.00 2020 Catch-up full time Financial Analyst |
| PD Admin | 0.25 2020 Catch-up to convert PD Admin to fulltime |
| Full-time Catchup | 1.25 |
| Total Full-time Regular Positions: | 3.20 |
| Seasonal Positions Catch-up | |
| Maintenance Worker | 2.00 Fixed Term Seasonal Street Maintenance Workers for winter tenting and warming area monitoring, snow removal, cleaning |
| Total Seasonal Positions: | 2.00 |
| Total Changes to FTE Count: | 5.20 |

TEN-YEAR SUMMARY OF BUDGETED POSITIONS BY DEPARTMENT

| Department | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2021 Positions Change | |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-----------------------------|---|
| Full-Time Regular Positions - Funded by TOV | | | | | | | | | | | | |
| Town Officials | 4.43 | 4.43 | 4.43 | 3.43 | 3.43 | 3.43 | 3.43 | 4.43 | 3.43 | 3.43 | 0.00 | |
| Administrative Services | 19.35 | 19.40 | 21.40 | 24.60 | 25.10 | 29.60 | 29.60 | 29.60 | 32.60 | 34.30 | 1.70 | 1.0 Budget Analyst; 0.2 HR Safety and Risk; 0.5 Econ Dev. Admin |
| Community Development | 13.85 | 13.85 | 12.85 | 13.85 | 12.85 | 12.00 | 13.00 | 11.50 | 12.00 | 12.00 | 0.00 | |
| Housing | - | - | - | - | - | 2.00 | 2.00 | 2.00 | 2.00 | 3.00 | 1.00 | Housing Professional |
| Environmental Sustainability | - | - | - | - | - | - | - | 3.00 | 4.00 | 4.25 | 0.25 | Enviro Admin 10 hours/week |
| Fire | 24.00 | 24.50 | 25.50 | 28.50 | 29.50 | 30.50 | 36.50 | 37.50 | 38.00 | 38.00 | 0.00 | |
| Police and Communications | 54.75 | 54.25 | 54.25 | 55.25 | 56.25 | 56.25 | 57.25 | 57.75 | 57.75 | 58.00 | 0.25 | Convert PD Admin to Fulltime |
| Library | 6.55 | 6.55 | 6.55 | 6.55 | 6.55 | 6.55 | 6.55 | 6.55 | 6.55 | 6.55 | 0.00 | |
| Public Works, Streets & Roads, Landscaping | 30.80 | 30.80 | 34.30 | 36.30 | 40.30 | 40.80 | 41.80 | 43.30 | 44.30 | 44.30 | 0.00 | |
| Transportation & Parking | 31.00 | 31.00 | 39.50 | 39.50 | 47.50 | 47.00 | 47.00 | 47.50 | 47.50 | 47.50 | 0.00 | |
| Fleet Maintenance | 12.00 | 12.00 | 12.00 | 11.00 | 11.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 0.00 | |
| Facility Maintenance | 18.00 | 16.00 | 16.00 | 17.00 | 17.00 | 17.00 | 17.00 | 17.00 | 17.00 | 17.00 | 0.00 | |
| Total Full-Time Regular | 214.73 | 212.78 | 226.78 | 235.98 | 249.48 | 257.13 | 266.13 | 272.13 | 277.13 | 280.33 | 3.20 | |
| Fixed Term Employees | | | | | | | | | | | | |
| Administrative Services | - | 0.50 | - | - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Community Development | - | - | - | - | - | 1.00 | 1.00 | - | - | - | 0.00 | |
| Police and Communications | - | - | - | - | 1.00 | 1.00 | - | - | - | - | 0.00 | |
| Public Works, Streets & Roads, Landscaping | - | - | - | - | - | - | - | - | 1.00 | 1.00 | 0.00 | |
| Capital Projects | 0.50 | 0.50 | - | - | - | - | - | - | - | - | 0.00 | |
| Document Imaging | 1.00 | 1.00 | 1.00 | - | - | - | - | - | - | - | 0.00 | |
| Total Fixed-Term | 1.50 | 2.00 | 1.00 | 0.00 | 2.00 | 3.00 | 2.00 | 1.00 | 2.00 | 2.00 | 0.00 | |
| Externally Funded Employees | | | | | | | | | | | | |
| Police and Communications | 10.00 | 10.00 | 10.00 | 9.00 | 8.00 | 8.00 | 8.00 | 9.00 | 9.00 | 9.00 | 0.00 | |
| Total Externally Funded | 10.00 | 10.00 | 10.00 | 9.00 | 8.00 | 8.00 | 8.00 | 9.00 | 9.00 | 9.00 | 0.00 | |
| Total Full-Time Employees | 226.23 | 224.78 | 237.78 | 244.98 | 259.48 | 268.13 | 276.13 | 282.13 | 288.13 | 291.33 | 3.20 | |

TEN-YEAR SUMMARY OF BUDGETED POSITIONS BY DEPARTMENT

| | | | | | | | | | | | 2021 Positions Change | |
|---|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----------------------------|------|
| Department | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| Seasonal Positions - Funded by TOV | | | | | | | | | | | | |
| Town Officials | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| Administrative Services | 1.94 | 1.94 | 1.94 | 1.69 | 1.19 | 2.29 | 2.29 | 2.29 | 2.20 | 2.20 | 0.00 | |
| Community Development | 0.25 | 0.25 | 0.25 | 0.25 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| Fire | 13.70 | 13.70 | 12.70 | 9.61 | 10.07 | 9.00 | 3.00 | 2.50 | 2.50 | 2.50 | 0.00 | |
| Police and Communications | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| Library | 1.70 | 1.70 | 1.70 | 2.20 | 2.40 | 2.40 | 2.40 | 2.40 | 2.40 | 2.40 | 0.00 | |
| Public Works/ Streets & Roads/Landscaping | 10.94 | 12.38 | 9.14 | 8.64 | 7.20 | 8.66 | 8.66 | 9.16 | 9.16 | 11.16 | 2.00 | |
| Transportation & Parking | 27.46 | 27.46 | 20.30 | 19.84 | 19.00 | 19.00 | 20.52 | 20.52 | 25.96 | 25.96 | 0.00 | |
| Fleet Maintenance | 0.25 | 0.25 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| Facility Maintenance | 1.38 | 1.38 | 0.92 | 0.92 | 0.92 | 0.92 | 0.92 | 0.92 | 0.92 | 0.92 | 0.00 | |
| Total Seasonal / Part-Time | | | | | | | | | | | 2.00 | |
| All FTE's (Full-Time Equivalents) | | | | | | | | | | | | |
| Town Officials | 4.43 | 4.43 | 4.43 | 3.43 | 3.43 | 3.43 | 3.43 | 4.43 | 3.43 | 3.43 | 0.00 | |
| Administrative Services | 21.29 | 21.84 | 23.34 | 26.29 | 27.29 | 32.89 | 32.89 | 32.89 | 35.80 | 37.50 | 1.70 | |
| Community Development | 14.10 | 14.10 | 13.10 | 14.10 | 12.85 | 13.00 | 14.00 | 11.50 | 12.00 | 12.00 | 0.00 | |
| Housing | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2.00 | 2.00 | 2.00 | 2.00 | 3.00 | 1.00 | |
| Environmental Sustainability | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3.00 | 4.00 | 4.25 | 0.25 | |
| Fire | 37.70 | 38.20 | 38.20 | 38.11 | 39.57 | 39.50 | 39.50 | 40.00 | 40.50 | 40.50 | 0.00 | |
| Admin | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 | |
| Patrol | 28.00 | 28.00 | 28.00 | 28.00 | 28.00 | 28.00 | 28.00 | 29.00 | 29.00 | 29.00 | 0.00 | |
| Investigation | 5.00 | 5.00 | 5.00 | 5.00 | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 | 0.00 | |
| Records | 4.75 | 4.25 | 4.25 | 4.25 | 4.25 | 4.25 | 4.25 | 4.75 | 4.75 | 5.00 | 0.25 | |
| Dispatch | 25.00 | 25.00 | 25.00 | 25.00 | 25.00 | 25.00 | 25.00 | 25.00 | 25.00 | 25.00 | 0.00 | |
| Police and Dispatch Total | 64.75 | 64.25 | 64.25 | 64.25 | 65.25 | 65.25 | 65.25 | 66.75 | 66.75 | 67.00 | 0.25 | |
| Library | 8.25 | 8.25 | 8.25 | 8.75 | 8.95 | 8.95 | 8.95 | 8.95 | 8.95 | 8.95 | 0.00 | |
| Public Works, Streets & Roads | 41.74 | 43.18 | 43.44 | 44.94 | 47.50 | 49.46 | 50.46 | 52.46 | 53.46 | 55.46 | 2.00 | |
| Transportation & Parking | 58.46 | 58.46 | 59.80 | 59.34 | 66.50 | 66.00 | 67.52 | 68.02 | 73.46 | 73.46 | 0.00 | |
| Fleet Maintenance | 12.25 | 12.25 | 12.00 | 11.00 | 11.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 0.00 | |
| Facility Maintenance | 19.38 | 17.38 | 16.92 | 17.92 | 17.92 | 17.92 | 17.92 | 17.92 | 17.92 | 17.92 | 0.00 | |
| Capital Projects / Fixed Term | 1.50 | 1.50 | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1.00 | 1.00 | 0.00 | |
| Total FTE's | | | | | | | | | | | 5.20 | |
| | | | | | | | | | | | | 1.6% |

**Town of Vail
Employee Benefits**

| | 2019 | | 2020 | | 2021 | |
|--|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| | Actual | % Salary | Budget | % Salary | Budget | % Salary |
| Full-Time Regular Employees | | | | | | |
| Fee Based | | | | | | |
| Health Insurance | 3,882,353 | 19.56% | 4,158,943 | 19.75% | 4,304,906 | 20.44% |
| Group Term Life, Disability & Accidental Death | 285,903 | 1.44% | 243,000 | 1.15% | 257,676 | 1.22% |
| Wellness Benefit | 0 | 0.00% | - | 0.00% | - | 0.00% |
| Lifestyle Account | 195,394 | 0.98% | 275,000 | 1.31% | 225,000 | 1.07% |
| Sworn Officer Death and Disability Insurance | 134,234 | 0.68% | 122,500 | 0.58% | 142,140 | 0.67% |
| Subtotal Fee Based | 4,497,884 | 22.66% | 4,799,443 | 22.79% | 4,929,722 | 23.41% |
| Payroll Based | | | | | | |
| Pension Contribution | 2,787,356 | 14.05% | 3,298,360 | 15.66% | 3,097,040 | 14.70% |
| Medicare | 276,380 | 1.39% | 305,408 | 1.45% | 301,310 | 1.43% |
| Workers' Compensation Insurance | 202,813 | 1.02% | 265,000 | 1.26% | 236,000 | 1.12% |
| Unemployment Compensation Insurance | 63,040 | 0.32% | 84,250 | 0.40% | 83,120 | 0.39% |
| Subtotal Payroll Based | 3,329,589 | 16.78% | 3,953,018 | 18.77% | 3,717,470 | 17.65% |
| Total Full-Time Benefits | 7,827,473 | 39.44% | 8,752,462 | 41.55% | 8,647,192 | 41.61% |
| Part-Time and Seasonal Employees | | | | | | |
| Fee Based | | | | | | |
| Wellness Benefit | 70,238 | 4.34% | 8,500 | 0.45% | 8,500 | 0.45% |
| Wellness Benefit - Boards | 0 | 0.00% | 9,500 | 0.50% | 9,100 | 0.48% |
| Mini-Med Program | | | | | | |
| Health Insurance | 517,647 | 31.95% | 511,057 | 32.24% | 295,094 | 19.67% |
| Payroll Based | | | | | | |
| Pension Contribution | 27,710 | 1.71% | 30,188 | 1.60% | 30,188 | 1.60% |
| Medicare | 26,294 | 1.62% | 29,182 | 1.55% | 29,182 | 1.55% |
| Workers' Compensation Insurance | 19,047 | 1.18% | 26,500 | 1.40% | 29,000 | 1.54% |
| Unemployment Compensation Insurance | 5,920 | 0.37% | 8,050 | 0.43% | 8,050 | 0.43% |
| Subtotal Payroll Based | 78,971 | 4.87% | 93,920 | 4.98% | 96,420 | 5.11% |
| Total Part-Time and Seasonal Benefits | 666,856 | 36.77% | 622,977 | 38.17% | 409,115 | 25.34% |
| Total Benefits - All Employees | 8,494,329 | 40.21% | 9,375,439 | 40.85% | 9,056,307 | 39.73% |

CONTRIBUTIONS

| TOWN OF VAIL FUNDING REQUEST | | 2020 Council - Approved | | | |
|------------------------------|--|-------------------------|---------------------------|---|----------------|
| | | Cash | COVID-19 Adjusted Funding | In-Kind | In-Kind |
| | SIGNATURE EVENTS (VAILBRAND) | | | | |
| A | Bravo! Colorado | | 115,000 | | |
| | New York Philharmonic | 91,997 | | | |
| | Philadelphia Orchestra | 91,997 | | | |
| | Academy of St. Martin in the Fields | | | | |
| | Orchestra of Europe | 79,841 | | | |
| | Commissioning Project (New Works Project) | 30,600 | | | |
| | Donovan Chamber Music Series (Uncorked) | | | Donovan for 9 days (\$62,995) | 62,995 |
| B | National Repertory Orchestra | 2,500 | | | |
| C | Vail Jazz Festival | 76,400 | 75,000 | 2 full day rentals of Donovan Pavillion, 2 days use of the Grandview room | 15,690 |
| D | Vail Valley Foundation | | | | |
| D1 | Vail International Dance Festival | 49,633 | 7,500 | Bus/Shuttle drivers to assist with in-town transportation | |
| | Vail International Dance Festival- Podcast | 5,000 | | | |
| | Hot Summer Nights | 28,050 | | \$2,800 in PD support | 2,800 |
| D2 | GRFA Live Music & Entertainment | | 57,050 | | |
| D3 | Summer Mountain Games | 140,000 | 15,000 | 40,000 for public works,power/water, sandbags, fire, ect.. | 40,000 |
| | Burton US Open | 490,000 | 490,000 | | |
| E | Fireworks Funding | 52,015 | 36,000 | | |
| | TOTALSIGNATURE EVENTS | 1,138,032 | 795,550 | | 121,485 |
| | | | | | |
| | DESTINATION EVENTS | | | | |
| | Spring Back | 350,000 | | | |
| | Snow Days | 550,000 | | | |
| | TOTAL DESTINATION EVENTS | 900,000 | - | | - |
| | | | | | |
| | TOWN PRODUCED EVENTS | | | | |
| | Revely Vail | 145,000 | | | |
| | Magic of Lights | 250,000 | | | |
| | Vail Holidays | 25,000 | | | |
| | TOTAL DESTINATION EVENTS | 420,000 | - | | - |
| | | | | | |
| | AMBIENT EVENTS | | | | |
| | Music Entertainment Events | | 140,000 | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | SERVICES | | | | |
| F | Colorado Snowsports Museum: In-Kind | | | Waived rent \$132,651; 2 blue parking pass, 1 silver parking pass per lease terms | 137,151 |
| | Colorado Snowsports Museum programming | 45,457 | 45,457 | Marketing and promotion | |
| G | Betty Ford Alpine Garden: Operating | 71,094 | 71,094 | 2 designated parking spots at Ford parking, 1 blue parking pass for the director | 1,250 |
| | Betty Ford Alpine Garden: Capital Request | | | | |
| H | Eagle River Watershed Council | 40,000 | 40,000 | | |
| I | EGE Air Alliance | 75,000 | 75,000 | | |
| J | High Five Access Media (TV5) | 112,000 | 112,000 | | |
| K | Eagle Valley Childcare | 53,055 | 53,055 | | |
| L | Eagle Valley Land Trust | | | | |
| M | Children's Garden of Learning | 20,000 | 20,000 | Snow plow services | 6,500 |
| N | Vail Valley Mountain Trails Alliance | 5,100 | 5,100 | 6 hour rental of Grandview room | 3,000 |
| O | Friends of Mountain Rescue | 10,000 | | | |
| P | Bright Future Foundation: BrightHouse | | | | |
| Q | Vail Valley Partnership: Vail Valley Works | | | | |
| | TOTAL SERVICES | 431,707 | 421,707 | | 147,900 |

| 2021 Requests | | | | | |
|---------------|--------------|------------------------|---|---------------|---------------------|
| Fund | Cash Request | Staff Recommended Cash | In-Kind Request | In-Kind Value | In-Kind Recommended |
| | | | | | |
| | | 207,855 | | | |
| MF | 96,000 | | | | |
| MF | 96,000 | | | | |
| MF | 83,500 | | | | |
| MF | 50,000 | | | | |
| | | | 10 full day rentals at Donovan Pavilion, 4 days use of town parks (\$74,000) | 74,000 | 66,600 |
| MF | 2,500 | 2,500 | | | |
| MF | 75,000 | 75,000 | 4 Donovan Pavillion Rentals (\$29,600), 8 Lower Bench Venue Rentals | 29,600 | 14,800 |
| | | | | | |
| MF | 54,325 | 38,245 | Complimentary rent for "the nest" parking for all VDF performances @ GRFA | | |
| MF | 5,000 | | | | |
| | | | | | |
| MF | 75,000 | 52,500 | 3,000 in PD support | 3,000 | |
| MF | 140,000 | 98,000 | 40,000 in extra duty police coverage, event bus/shuttle support, parking access and vouchers, water usage, access to power, and public work support | 40,000 | |
| | | | | | |
| MF | 36,000 | 36,000 | | | |
| | 713,325 | 510,100 | | 146,600 | 81,400 |
| | | | | | |
| | | | | | |
| | | | | | |
| | - | - | | | - |
| | | | | | |
| | | | | | |
| MF | 145,000 | 145,000 | | | |
| MF | 50,000 | 50,000 | | | |
| MF | 25,000 | 25,000 | | | |
| | 220,000 | 220,000 | | | - |
| | | | | | |
| | | | | | |
| MF | | 300,000 | | | |
| | - | 300,000 | | | |
| | | | | | |
| | | | | | |
| | | | Waived rent (\$132,651), 1 silver parking pass (\$2,000), 1 blue parking pass (\$1,250) | 137,151 | 137,151 |
| GF | 45,457 | 40,912 | | | |
| RETT | 75,000 | 63,985 | 2 designated parking spots at Ford Park, 1 blue parking pass for the director for winter (\$1,250) | 1,250 | 1,250 |
| RETT | 20,000 | 20,000 | | | |
| RETT | 40,000 | 36,000 | | | |
| GF | 75,000 | 67,500 | | | |
| GF | 112,000 | 112,000 | | | |
| GF | 60,000 | 60,000 | | | |
| RETT | 7,500 | 5,000 | | | |
| CPF | 20,000 | 20,000 | Snow plow services (\$6,500) | 6,500 | 6,500 |
| RETT | 10,000 | 4,590 | | | |
| GF | 17,420 | 8,716 | | | |
| GF | 100,000 | 50,000 | | | |
| GF | 12,500 | - | Funding through CSE Education and Enrichment | | |
| | 594,877 | 488,702 | | 144,901 | 144,901 |

2021 Council Contributions: Staff Recommendations

SIGNATURE (VAIL BRAND EVENTS)

Signature Events represent events and programs that have been built by solid organizations over a period of time and enjoy national and international recognition for excellence. These events represent the Vail brand at the highest level and the loss of any one of them would have a negative effect. The customer base includes a significant portion of destination guests and economic impact to the town is profound.

A. Bravo! Vail

CASH REQUEST: \$325,500 (\$31,066, 11% increase from prior year original funding and \$210,500, 71% from prior year funding adjusted for COVID).

IN-KIND REQUEST: Ten days use of Donovan Pavilion (valued at \$74,000) and four days use of town parks.

BACKGROUND INFORMATION:

Bravo! Vail is requesting a total cash contribution \$325,500, an increase from prior year funding of \$31,066 (11%). The request includes \$325,500 for current concert programs including the New York Philharmonic (\$96,000), the Philadelphia Orchestra (\$96,000), the Academy of St. Martin in the Fields (\$83,500) and the New Works Project (\$50,000). Bravo! is also requesting in-kind use of Donovan Pavilion for a total of ten days and use of Ford Park lower bench for a total of four days.

STAFF RECOMMENDATION: Staff recommends a contribution of \$207,855, a 30% decrease from prior year original funding. Staff also recommends an in-kind contribution of nine days at Donovan Pavilion valued at \$66,000. Staff is not recommending the use of Ford Park lower bench at this time but will reevaluate dependent of the public health crisis later in the year.

B. Bravo! Family Concert (National Repertory Orchestra)

CASH REQUEST: \$2,500 (flat with prior year)

BACKGROUND INFORMATION: In the past, the Orchestra has put on a free family concert at Ford Amphitheater in collaboration with Bravo! Vail. Next year, and with safety as a top priority, the Orchestra will be hosting two performances to smaller audiences at the Vail Public Library. The Orchestra is requesting \$2,500 to offset event costs of marketing, travel and lodging for the musicians and performance expenses.

STAFF RECOMMENDATION: Staff recommends funding at \$2,500, flat with prior year.

C. Vail Jazz

CASH REQUEST: \$75,000 (flat from prior year)

INKIND REQUEST: Four full day rentals of Donovan Pavilion (\$29,600) and eight lower bench venue rentals.

BACKGROUND INFORMATION: Vail Jazz is requesting a total cash contribution of \$75,000, flat with prior year. The contribution is requested to fund the 26th Annual Vail Jazz Festival, which will be presented over a 10-week period during the Summer of 2021, consisting of free and ticketed performances. Vail Jazz is also requesting four full day rentals of Donovan Pavilion and 8 days use of Ford Park lower bench. The request to use lower bench will be used for a new program called “Jazz in the Park”.

STAFF RECOMMENDATION: Staff recommends a contribution of \$75,000, flat with prior year funding adjusted for the public health crisis. Staff also recommends an in-kind contribution of 2 full day rentals of Donovan out of the four requested (valued at \$14,800). Staff is not recommending the use of Ford Park lower bench at this time but will reevaluate dependent of the public health crisis later in the summer.

D. Vail Valley Foundation (VVF)

CASH AND IN-KIND REQUESTS:

D1. MOUNTAIN GAMES (MG): \$140,000 cash funding; \$40K of in-kind services (flat with prior year original request)

D2. VAIL DANCE: \$59,325 cash funding (\$4,692 or 8.6% increase from prior year); complimentary rent for “the nest” parking for all Vail Dance Festival performances

D3. GERALD R. FORD AMPHITHEATER (GRFA) – LIVE MUSIC & ENTERTAINMENT: \$75,000 cash contribution; \$3,000 of in-kind services

BACKGROUND INFORMATION:

D1. Mountain Games: During the 2020 budget process the Mountain games were designated a Signature event to be funded by Council Contributions. The event includes 30 competitions in 11 disciplines including kayaking, running, slackline, DockDogs, trail running, mountain and road cycling, climbing, photography and more. The event also features free concerts, yoga sessions, food vendors, top outdoor industry brands, art exhibits, kid’s activities, giveaways and other activities.

The VVF is requesting \$140,000 cash contribution. The funding will go towards various components of the events. The total costs of the 2021 Mountain Games is estimated to be \$2.75M.

The VVF is also requesting \$40,000 of in-kind services, flat with 2020.

D2. Vail International Dance Festival: The VVF is requesting \$59,325, a \$4,692 or 8.6% increase from prior year original funding. The funding request is to support all aspects of the two-week festival operations except for one direct allocation of \$5,000 to the Festival Forums/Conversations on Dance national podcast. \$59,325 will fund 2.1% of expenses for this program.

D3. Gerald R. Ford Amphitheater (GRFA) Live Music & Entertainment: The VVF is requesting a cash contribution of \$75,000 for operating, maintenance, and programming of the GRFA venue across the summer season. This is a \$17,950 or 31.5% increase in funding from prior year funding. In addition the VVF is requests \$3,000 of in-kind services.

In the past the VVF has requested funding for the Gerald Ford Amphitheater (GRFA) specific to the Hot Summer Night concert series only. This year and going forward the VVF would like to approach

this funding request as an overall request for all GRFA live music and entertainment funding. This includes Hot Summer Nights (6-8 free concerts), Amp Summer Concerts (ticketed concerts in partnership with AEG), a new end of Summer Community Concert, along with other events like movie nights and other community events. In 2021 the VVF plans to launch a new annual end of summer "Community Concert" to celebrate the upcoming winter season. Eagle County locals would be offered a free ticket before the general public. This event would include a winter ski film followed by a Hot Summer Night style concert.

STAFF RECOMMENDATION: Staff recommends cash funding of \$98,000 for the Summer Mountain Games and \$38,245 for the Vail International Dance Festival, a 30% decrease over prior year original funding. Staff also recommends \$52,500 (30% less than original funding request) to support Gerald R. Ford Amphitheater events and entertainment.

Determination of in-kind funding will be referred to the Event Review Committee.

E. Fireworks

BACKGROUND INFORMATION: Each year the town allocates specific funding of Fourth of July and New Year's Eve firework shows.

STAFF RECOMMENDATION: The town has currently included \$36,000, 30% from prior year original funding, to the annual operating budget for the fireworks for 2021.

DESTINATION EVENTS

Destination Events represent events and programs that provide the town an opportunity for new or one-time major events such as the US Pro Challenge, and the 2015 Alpine World Ski Championships. While funding will be allocated outside of the Commission on Special Event's budget, event results will be reported to the CSE as part of the standard recap process and will also be presented to Town Council. The funding for this category will not be automatic each year, but major events and/or programs with the potential to build the Vail brand even further and have a significant impact on the town's economy will be considered on an individual basis. Signature Events are able to apply for funding from this category with a new opportunity that fits this criteria.

There are no destination events being proposed as part of the 2021 budget.

AMBIENT AND MUSIC EVENTS

Council has approved a new funding category called "Ambient and Music Events". This category will provide funding for seasonal ambient and music entertainment in Vail Village and Lionshead. This new category is a direct response to the pandemic. Funding recommendations for this category are not based on the typical "return on investment" but rather a goal of enhancing the guest experience. Staff has included \$300,000 in the 2021 budget for these events and is now accepting funding requests for this event category.

SERVICES

This category funds programs of services/expertise that the town does not already provide, supports the TOV physical plant and is appropriate for governmental support. Currently included in this category is annual programming support of TV5, Colorado Ski and Snowboard Museum, Betty Ford Alpine Gardens and Eagle Valley Childcare. This category does not support annual operating requests.

F. Colorado Snowsports Museum

CASH REQUEST (Programming): \$45,457, flat with prior year.

INKIND REQUEST: Waive rent valued at \$132,651; one silver parking pass and one blue parking pass (valued at \$3,250)

BACKGROUND INFORMATION: The Colorado Snowsports Museum and Hall of Fame is requesting a total cash contribution of \$45,457 which will be used to market the museum, continue to provide free admission for visitors, maintain and update exhibits.

STAFF RECOMMENDATION: Staff recommends funding the in-kind request based on the lease terms (totaling \$137,151) and a cash contribution of \$40,912, a 10% decrease from prior year. Staff also recommends in-kind funding for one silver and one blue parking pass.

G. Betty Ford Alpine Gardens (BFAG)

CASH REQUEST (Programming): \$75,000, \$3,906 or 5.5% increase over prior year.

CAPITAL REQUEST: \$20,000

INKIND REQUEST: 2 designated parking spots at Ford Park and 1 blue parking pass (\$1,250).

BACKGROUND INFORMATION: Betty Ford Alpine Garden's is requesting a cash contribution of \$75,000 for their Garden Care and Upkeep Program. This includes the purchase of plant materials, tools, soil and compost, replanting as well garden upgrades and water feature maintenance. This is an increase of 5.5%% over prior year.

BFAG is also requesting \$20,000 to go towards an expansion of the rooftop Education Center to address the increased need for safe outdoor activities. The request proposes to expand the current trellis to cover the whole BFAG rooftop while upgrading the weather system to create an outdoor family classroom that has both shade and protection from rain. The total cost of this project is \$60,000.

STAFF RECOMMENDATION: Staff recommends a cash contribution of \$83,985 to go towards the Garden Care and Upkeep Program (\$49,766, a 10% decrease from prior year) and \$20,000 to go towards the expansion of the BFAG rooftop trellis due to help increase outdoor spaces and activities. Staff also recommends in-kind funding for 2 designated parking spots at Ford Park and 1 blue parking pass.

H. Eagle River Watershed Council

CASH REQUEST (Programming): \$40,000, flat with prior year

BACKGROUND INFORMATION: Eagle River Watershed Council is requesting a cash contribution of \$40,000 to fund water quality monitoring, community education, and river restoration projects. Specifically the contribution will be used towards the Gore Creek Strategic Action Plan (\$6,000), the Water Quality & Assessment Program (\$13,000); the Community Pride Highway Cleanup (\$2,500) and Eagle River Clean Up (\$2,500); the sediment source monitoring and the bio-monitoring of Black Gore Creek (\$16,000).

STAFF RECOMMENDATION: Staff recommends funding the \$36,000, a 10% decrease from prior year.

I. EGE Air Alliance

CASH REQUEST: \$75,000, flat with prior year

BACKGROUND INFORMATION: Eagle Air Alliance is requesting \$75,000, flat with prior year, to be used to attract new airline partners, support the development of new markets to fly into Eagle County Airport.

STAFF RECOMMENDATION: Staff recommends funding of \$67,500 within the Economic Development department budget, a 10% decrease from prior year.

J. High Five Access Media

CASH REQUEST: \$112,000 (35% of Comcast franchise fees), flat with prior year

BACKGROUND INFORMATION: High Five Access Media is requesting \$112,000 (or 35%) of franchise fees the Town of Vail receives annually from Comcast, based on terms of the Comcast franchise agreement with the town. This is approximately 45% of the annual High Five Access Media budget. The cash contribution will be used to fund High Five Access Media programs, in-house productions, equipment purchases, production of council meetings, free access for Vail residents to membership, basic media education, cable and internet distribution of video as well as paying for ongoing costs for cablecast and webcast of programming to Comcast subscribers and internet users.

STAFF RECOMMENDATION: Staff recommends funding of approximately \$112,000 (or 35%) in franchise fees the Town receives annually from Comcast, consistent with 2020.

K. Eagle Valley Childcare (EVC)

CASH REQUEST: \$60,000, a \$6,945 or 13.1% increase from prior year

BACKGROUND INFORMATION: The EVC is requesting a cash contribution of \$60,000 to support infant programming in the Town of Vail.

STAFF RECOMMENDATION: Staff recommends funding of \$60,000, an increase of 13.1% over prior year. This childcare provider is an important service used by town employees as the only infant care provider in Vail and supports the Council's focus of "Community", ensuring citizens are

afforded the opportunity to live and thrive in our community.

L. Eagle Valley Land Trust

CASH REQUEST: \$7,500

BACKGROUND INFORMATION: The Eagle Valley Land Trust works to protect and preserve lands, heritage, wildlife habitats, and recreational opportunities. Eagle Valley Land Trust is requesting \$7,500 to support their Stewardship and Outreach Program, a program that coordinates the stewardship of existing conservation easements and addressing managements concerns in a collaborative, proactive way; as well as connecting people and raising awareness of the importance of land conservations. Funding will be used to market programs and events (\$1,000), execution of outreach programming to promote sustainability goals (\$3,500) and peruse conservation projects collaboratively with the town (\$3,000). New conservation projects could include the permanent protection of Battle Mtn, the East Vail property, or those properties in the town's comprehensive open lands plan.

STAFF RECOMMENDATION: Staff has contacted the Eagle Valley Land Trust and identified potential site-specific projects to utilize the Eagle Valley Land Trust in 2021. Staff recommends funding of \$5,000 for Buffer Creek conservation, general land restoration efforts, assistance in implementation of the open lands plan and future conservation easement projects. Staff recommends project approval prior to reimbursement.

M. Children's Garden of Learning (CGL)

CAPITAL REQUEST: \$20,000

INKIND REQUEST: Snow plowing services (roads only), valued at approximately \$6,500

BACKGROUND INFORMATION: Children's Garden of Learning is requesting a total cash contribution of \$20,000 appropriated for capital improvements and capital maintenance as included as part of their lease. CGL is also requesting in-kind parking lot snow plow services valued at \$6,500 consistent with prior years.

STAFF RECOMMENDATION: Staff recommends an annual contribution of \$20,000 funded by the Capital Projects Fund for capital improvements and capital maintenance as included in the CGL lease. Funding of capital was recommended with the intent of ensuring maintenance of the town-owned facility. The lease wording also stipulates that this contribution is subject to appropriation and that CGL provide a financial report to town staff annually with how the capital funds were used. Staff also recommends the equivalent in-kind contribution of snow plow services (valued at \$6,500).

N. Vail Valley Mountain Trails Alliance

CASH REQUEST: \$10,000, \$4,900 increase from 2020.

BACKGROUND INFORMATION: The Vail Valley Mountain Trails Alliance is requesting \$10,000 to fund the Adopt a Trail and Wildlife Trail Ambassador programs for 2021. The Adopt A Trail program includes twelve trails connected to the Town of Vail while the Wildlife Trail Ambassador program (launched in 2018) includes volunteers stationed at seasonally closed trails including North Trail, Son of Middle Creek, Buffehr Creek, and Two Elk. The increased funds will be used towards ground

support through tools, training, marketing and promotional materials to communicate volunteer opportunities to educate the public about seasonal closures, leave to trace principals, and trail etiquette. As outdoor recreation has become more important during the COVID pandemic trail the need for maintenance and education has increased for Vail trails to remain world class.

STAFF RECOMMENDATION: Staff recommends funding of \$4,590 for Vail trail maintenance, 10% decrease from prior year, to be used on trails within or that border the Town of Vail. Funding for this will come from the Real Estate Transfer Tax Fund. The Adopt a Trail organization services trails that connect to our community that would otherwise have little to no maintenance.

O. Vail Mountain Rescue Group (VMRG)

CASH REQUEST: \$17,420, \$7,420 or 74.2% increase from prior year

BACKGROUND INFORMATION: Vail Mountain Rescue Group is requesting a cash contribution of \$17,420 to fund two clinics; a basic and an advanced rope rigging (technical rope rescue) clinic to take place during the summer of 2021. VMRG will hold two slots per class for interested Vail Fire employees. The training will cover 10 participants in each of the clinics for a total cost of \$17,420. Two slots per class will be put on hold for interested Vail Fire participants.

STAFF RECOMMENDATION: Staff recommends funding for one of the two rope rigging training classes for 8 VMRG members and 2 Vail Fire employees (\$8,716). The town considers this organization part of emergency response in our area.

P. Bright Future Foundation

CASH REQUEST: \$100,000

BACKGROUND INFORMATION: The Bright Future Foundation helps families and individuals affected by domestic violence and sexual assault with prevention, crisis intervention, counseling, emergency shelter, advocacy, and long-term healing services. Bright Future's Foundation is requesting \$100,000 to go towards the construction of the BrightHouse, a new emergency housing facility to provide safety and security for individuals and families fleeing abusive situations. The facility will be located in Gypsum and is estimated at a total cost \$3,790,000. To date, the Bright Future Foundation has collected approximately \$3,640,000 in commitment to go towards this project. They have received \$250,000 from Eagle County and in-kind donations for building permits and construction fees from the Town of Gypsum. They plan to request funding from the Town of Avon and Beaver Creek Resort Company as well.

STAFF RECOMMENDATION: Staff recommends a \$50,000 contribution to go towards the construction of the BrightHouse contingent upon a \$50,000 matching grant.

Q. Vail Valley Partnership (VVP)

CASH REQUEST: \$12,500 (NEW)

BACKGROUND INFORMATION: The Vail Valley Partnership is the regional community development organization, dedicated to the economic vitality of the Vail Valley. For 2021 the VVP has added a new signature program is called "Vail Valley Works". "Vail Valley Works" aims to be the premier local source for professional development by establishing, training, and

supporting a network of aware and knowledgeable citizens ready to take on the challenges of an ever-changing community. This will encompass the needs of our current and future workforce and actively engage our public, private, and nonprofit sector partners to provide the training, tools, resources, and programs to succeed post-COVID. Courses offered through the “Vail Valley Works” program include Community Leadership Academy, Emerging Leaders, Community Resiliency Bootcamp, along with an assortment of specialized courses. Funding requested of \$12,500 will be used for a combination of marketing, speaker fees, sponsorships of individuals to participate in programming and operational costs.

STAFF RECOMMENDATION: Staff recommended that the VVP apply for Education and Enrichment funding through the Commission on Special Events (CSE). The CSE has regularly funded several other professional development and leadership programs through this category.

IN-KIND REQUESTS

This category includes ice time at Dobson Arena, use of Donovan Pavilion/Grand View, parking passes/coupons and public works and police department services.

R. Vail Mountaineer Hockey Club

BACKGROUND INFORMATION: The Vail Mountaineer Hockey Club is requesting in-kind funding for 15 days at Dobson ice arena valued at \$42,750. This includes 9 days for the Sportsmanship Tournament, 2 days for the Avalanche Alumni Weekend, 4 days for two small 3v3 shoot-out competitions.

STAFF RECOMMENDATION: Staff recommends in-kind funding consistent with 2020 by providing 8 days of ice time (out of 15 requested) valued at \$22,800, subject to approval and coordination with the Vail Recreation District for the ice time. If there are enough available days at Dobson remaining prior to this event, staff recommends providing the full amount of days. However, the Hockey Assn. will be responsible for hard costs for use of the Dobson Arena such as set-up, tear-down, cleaning and utilities.

S. Ski & Snowboard Club of Vail

BACKGROUND INFORMATION: The Ski & Snowboard Club of Vail has requested in-kind funding (valued at \$11,400) for 4 days use of Dobson arena for their annual Vail Ski Swap.

STAFF RECOMMENDATION: Staff recommends funding the in-kind request for four days (out of four requested) with appropriate approval and coordination with the Vail Recreation District. The Ski & Snowboard Club will be responsible for hard costs for use of the Dobson Arena such as set-up, tear-down, cleaning and utilities.

T. Skating Club of Vail

CASH REQUEST: \$2,500 to be used for goody bags to all participants at the Vail Invitational competition.

BACKGROUND INFORMATION: The Skating Club of Vail has requested in-kind funding of 10 days use of Dobson valued at \$28,500.

STAFF RECOMMENDATION: Staff recommends in-kind funding consistent with 2020 by providing 8 days of ice time (out of 10 requested) valued at \$22,800 subject to approval and coordination with the Vail Recreation District. The Skating Club will be responsible for hard costs for use of the Dobson Arena such as set-up, tear-down, cleaning and utilities. However, if there are enough available days remaining prior to this event, staff recommends providing the full amount of days. Staff does not recommend funding participant goody bags.

U. Small Champions, Inc.

INKIND REQUEST: 60 parking vouchers to use on eight off peak Sundays during 2020-2021 ski season and use of the Welcome Center as a drop off and pick-up location on those eight Sundays. (valued at \$1,800).

STAFF RECOMMENDATION: Staff recommends in-kind funding consistent with 2020 by providing 54 parking vouchers to be used on winter Sundays, valued at \$1,620. Staff also recommends the use of the Welcome Center as a drop-off and pick-up location for those Sundays.

V. Special Olympics

BACKGROUND INFORMATION: The Special Olympics is requesting an in-kind contribution of 50 parking vouchers valued at \$1,500 to be used on each Sunday of training starting January 3, 2021 and going through the end of the ski season.

STAFF RECOMMENDATION: Staff recommends in-kind funding consistent with 2020 by providing 46 parking vouchers for Lionshead structure only, with one-time entry/exit coupons valued at \$1,380.

W. Foresight Ski Guides

BACKGROUND INFORMATION: Foresight Ski Guides is requesting two blue parking passes (valued at \$2,500) and one pink parking pass (valued at \$200) for the 2020 - 2021 ski season. Foresight provides parking to volunteer guides, half of which drive from Denver who need to be parked and ready to meet their visually impaired participants by 8:30am. Local guides usually take public transportation and/or carpool. Foresight provides challenging recreation opportunities to visually impaired participants (adults and children) and guides.

STAFF RECOMMENDATION: Staff recommends providing two blue passes, as was approved in the past several years valued at \$2,500.

X. SOS Outreach

BACKGROUND INFORMATION: SOS Outreach is requesting 25 parking vouchers (valued at \$750) for the 2020/21 ski season to be used by program coordinators hauling gear to and from the mountain for the winter skiing and snowboarding programs for underserved youth.

STAFF RECOMMENDATION: Staff recommends providing 25 parking vouchers for the 2020/21 ski season to be used by program coordinators, consistent with 2020.

Y. Mind Springs Health

BACKGROUND INFORMATION: Per 2010 lease terms at the Town Managers discretion: In-kind funding of \$46,800 for rent, utilities and parking passes.

STAFF RECOMMENDATION: Staff recommends providing 3 blue parking passes (valued at \$3,750) for the 2020/21 ski season and waived rent and utilizes (valued at \$43,050).

CAPITAL

| TOWN OF VAIL FIFTEEN YEAR BUDGET | | | | | | | | | | | | | | | | | | | |
|---|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--|
| SUMMARY OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE | | | | | | | | | | | | | | | | | | | |
| CAPITAL PROJECTS FUND | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | Included in Project Narratives |
| | | | | | | | | | | | | | | | | | | | New Project |
| | | | | | | | | | | | | | | | | | | | Project Cost Increased And Moved to a Different Year |
| | | | | | | | | | | | | | | | | | | | Project Removed or Cost Reduction |
| | | 2020 | 2020 | | | | | | | | | | | | | | | | |
| | | Amended | Forecast | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | |
| Revenue | | | | | | | | | | | | | | | | | | | |
| | Total Sales Tax Revenue: | \$ 16,800,000 | \$ 22,500,000 | \$ 22,500,000 | \$ 24,750,000 | \$ 27,225,000 | \$ 29,947,470 | \$ 32,942,067 | \$ 34,589,170 | \$ 36,318,629 | \$ 38,134,560 | \$ 40,041,288 | \$ 42,043,353 | \$ 44,145,520 | \$ 46,352,796 | \$ 48,670,436 | \$ 51,103,958 | \$ 53,659,156 | 2021 based on "Crisis" level (overall 40% decrease from 2019 actuals; flat with 2020 forecast); 2023-2025 includes 10% year over year growth with and 75/25 split; 2025 based on a 15% increase in sales tax; 2026-2035 based on 5% year over year increase |
| | Sales Tax Split between General Fund & Capital Fund | 68/32 | 68/32 | 80/20 | 80/20 | 75/25 | 75/25 | 75/25 | 62/38 | 62/38 | 62/38 | 62/38 | 62/38 | 62/38 | 62/38 | 62/38 | 62/38 | 62/38 | |
| | Sales Tax - Capital Projects Fund | \$ 5,376,000 | \$ 7,200,000 | \$ 4,500,000 | \$ 4,950,000 | \$ 6,806,250 | \$ 7,486,868 | \$ 8,235,517 | \$ 13,143,761 | \$ 13,801,461 | \$ 14,491,133 | \$ 15,215,238 | \$ 15,976,022 | \$ 16,774,846 | \$ 17,613,611 | \$ 18,494,314 | \$ 19,419,052 | \$ 20,390,027 | 2021 based on "Crisis" level and a reduced "split" of 20% to CPF |
| | Use Tax | 1,800,000 | 1,930,000 | 2,250,000 | 2,200,000 | 2,244,500 | 2,289,890 | 2,336,188 | 2,383,412 | 2,431,580 | 2,480,711 | 2,530,826 | 2,581,942 | 2,634,081 | 2,687,263 | 2,741,508 | 2,796,838 | 2,853,275 | 2021 flat with 2020 plus Marriott Residence Inn, Park meadows and Elevate projects; 2022 flat with 2020; 2023-2023 based on 2% annual increase |
| | Franchise Fee | 190,000 | 190,000 | 193,800 | 197,676 | 201,630 | 205,662 | 209,775 | 213,971 | 218,250 | 222,615 | 227,068 | 231,609 | 236,241 | 240,966 | 245,785 | 250,701 | 255,715 | 1% Holy Cross Franchise Fee approved in 2019; 2022-2035 based on 2% annual increase |
| | Federal Grant Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Reduce Federal grant reimbursement for Bridge Rd Bridge. This grant was originally scheduled to be received in two partial payments (\$300K in 2019 and \$700K in 2020) however the town received full payment in 2019 |
| | Other State Revenue | 1,967,287 | 1,967,287 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$350K CDOT 50% grant for bus transportation management system (see corresponding expenditure for \$700K below); 1.09M FASTER grant for electric bus charges; \$525,287 CDOT bus grant; |
| | Lease Revenue | 164,067 | 164,067 | 164,067 | 164,067 | 164,067 | 172,270 | 180,884 | 180,884 | 180,884 | 189,928 | 189,928 | 189,928 | 199,424 | 199,424 | 199,424 | 199,424 | 199,424 | Per Vail Commons commercial (incr. every 5 years); adjusted to remove residential lease revenue (\$38K) |
| | Project Reimbursement | 79,676 | 129,676 | 1,500,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$29,676 for traffic impact fee reimbursement from VVMC/Frontage Rd projects, \$50K use of Holy Cross funds for Big Horn Rd Intermountain project; 2021: \$1.5M from traffic impact fee from Vail Health for Vail Health/ Frontage Road Project |
| | Timber Ridge Loan repayment | 460,842 | 460,842 | 2,363,087 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2021: Payoff of TR Loan (originally budgeted to be paid off in 2028) |
| | Earnings on Investments and Other | 368,970 | 368,970 | 38,978 | 117,667 | 90,490 | 28,579 | 13,581 | 17,968 | 20,297 | 45,170 | 78,401 | 124,794 | 169,254 | 182,389 | 197,386 | 200,821 | 293,313 | 2021: 0.7% returns assumed on available fund balance |
| | Total Revenue | 10,406,842 | 12,410,842 | 11,009,932 | 7,629,410 | 9,506,937 | 10,183,269 | 10,975,945 | 15,939,995 | 16,652,472 | 17,429,557 | 18,241,460 | 19,104,295 | 20,013,846 | 20,923,653 | 21,878,418 | 22,866,837 | 23,991,754 | |
| Expenditures | | | | | | | | | | | | | | | | | | | |
| | Facilities | | | | | | | | | | | | | | | | | | |
| | Facilities Capital Maintenance | 502,917 | 502,917 | 523,500 | 489,500 | 615,000 | 469,500 | 450,000 | 463,500 | 477,405 | 491,727 | 506,479 | 521,673 | 537,324 | 553,443 | 570,047 | 587,148 | 604,762 | 2020: Includes \$130.4K to complete TM residence upgrades; PW garage door replacements (\$50K), transit station skylight replacement (\$50K); In general this line item covers various repairs to town buildings including the upkeep of exterior (roofing, siding surfaces, windows, doors), interior finishes (paint, carpet, etc.), and mechanical equipment (boilers, air handlers, etc.); 2021: garage door replacements (\$50K), PW boiler replacement (\$20K), 2nd phase of transit center skylight replacement (\$50K), Buzzard Park repairs (\$41K); 2022: Fire Station interior paint (\$35K), Library Skylight maintenance (\$150K), PW roof repairs (\$50K), Phase 3 of transit center skylight replacement (\$50K); 2023: Fire Station II exhaust extraction system (\$75K), library air handling replacement (\$125), Bus barn gradient tube replacement (\$50K); 2024: PW 30% roof replacement (\$75K), Buzzard Park repairs (\$75K), Buzzard Park roof repairs (\$50K), transit office windows and doors (\$25K), PW overhead garage door (\$50K), PW carpet replacement (\$50K) |
| | Municipal Complex Maintenance | 1,011,750 | 500,000 | 255,000 | 335,000 | 205,000 | 260,000 | 250,000 | 257,500 | 265,225 | 273,182 | 281,377 | 289,819 | 298,513 | 307,468 | 316,693 | 326,193 | 335,979 | 2020: Includes \$138.8K for municipal building upgrades, repairs, and maintenance; Comm Dec Remodel (\$75K); Replace Admin building air handlers (\$250K), Comm Dev roof replacement (\$125K), Comm Dev interior flooring replacement (\$25K), PD balcony repairs (\$50K), PD boiler replacement (\$45K), replace PD air handling units (\$75K), replace PD rooftop units (\$125K); 2021:Admin Upper level system installation (\$175K), PD Stucco patching and painting (\$40K), PD wood siding replacement (\$30K); 2022: Replace HR heat system (\$100K); 2020: PD locker room and restroom repairs (\$50K), Comm Dev window replacement (\$100K), Comm Dev interior wall and ceiling maintenance (\$30K); 2023: Comm Dev boiler replacement (\$100K), Comm Dev air handler replacement (\$75K); 2024: PD roof replacement (\$150K), PD boiler tube repairs (\$50K); 3% annual increase 2025-2035 |
| | Welcome Center/Grandview Capital Maintenance | 94,704 | 94,704 | 100,000 | 25,000 | 25,000 | 50,000 | 25,000 | 25,750 | 26,523 | 27,318 | 28,138 | 28,982 | 29,851 | 30,747 | 31,669 | 32,619 | 33,598 | 2020: \$56.7K for final bills for furniture replacement at the Grandview, \$38K Annual Maint; 2021: \$100K Furniture replacement in Vail Village Welcome Center; 2024: furniture upgrades (\$50K); 3% annual increase 2026-2035 |
| | Donovan Pavilion | 125,000 | 1,367,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$5K to be used towards HVAC relocation design; 2020 includes \$75K for design & planning of HVAC Replacement and relocation at Donovan Pavilion; 2021: Relocation of HVAC (\$721K) |
| | Snowmelt Boilers | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | - | - | - | - | - | - | - | - | 500,000 | - | - | - | 2020-2023: Replacement of TRC 8 boilers (2 per year); 2032: Boiler Replacement placeholder |
| | Public Works Shops Expansion | 2,403,325 | 2,403,325 | 17,200,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | Expansion and remodel of the Public Works shop complex as outlined in an updated public works master plan (previously completed in 1994). The plan will ensure shop expansions will meet the needs of the department and changing operations; 2019-2020: Phase I includes demo and reconstruction of a two story streets building; retaining wall construction, new cinder building, relocation of the green house building, and a vertical expansion allowance for future building options. Proposed bond financing in 2021 included below |
| | Arabelle Snowmelt Boilers | - | - | - | - | 190,000 | - | - | - | - | - | - | - | - | - | - | - | - | 2023: Shared expense with Arrabelle for streetscape heat; Boiler replacement |
| | Public Works Building Maintenance | 300,000 | 300,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$300K to replace two HVAC units at Public Works |
| | Total Facilities | 4,937,696 | 5,667,946 | 18,578,500 | 1,349,500 | 1,535,000 | 779,500 | 725,000 | 746,750 | 769,153 | 792,227 | 815,994 | 840,474 | 865,688 | 1,391,659 | 918,408 | 945,961 | 974,339 | |
| | Parking | | | | | | | | | | | | | | | | | | |
| | Parking Structures | 697,000 | 697,000 | 795,000 | 785,000 | 940,000 | 1,040,000 | 900,000 | 927,000 | 954,810 | 983,454 | 1,012,958 | 1,043,347 | 1,074,647 | 1,106,886 | 1,140,093 | 1,174,296 | 1,209,525 | 2020-2035: Various repairs including deck topping replacement, expansion joint repairs, ventilation, HVAC, plumbing and other structural repairs |
| | Parking Entry System / Equipment | 227,161 | 227,161 | 850,000 | - | - | - | - | - | - | 1,045,500 | - | - | - | - | - | - | 1,285,965 | 2020: \$125.1K for additional on-foot parking payment kiosks; \$102K late 2019 parking bill to upgrade parking system; 2022: Total cost estimated at \$1.3M and includes parking system savings of \$1.25K; RSES savings of \$250K plus new funding of parking equipment (\$850K) |
| | Red Sandstone Parking Structure (VRA) | 1,308,936 | 1,058,936 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$1.3M to complete New Red Sandstone Parking Structure. This project includes all landscaping and parking space monitoring system; Construction of 4 level parking structure at Red Sandstone Elementary school, with contributions from Vail Resorts (\$4.3M) and Eagle County School District (\$1.5M); Remainder to be reimbursed by VRA |
| | Parking Structure Camera systems | - | - | - | - | - | - | - | - | - | - | 2,500,000 | - | - | - | - | - | - | Installation of camera systems for both safety and vehicle counts at Vail Village and Lionshead to mirror new system at Red Sandstone (Deferred until 2029) |
| | Lionshead Parking Structure Landscape Renovations (VRA) | 30,291 | 30,291 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: complete landscaping at the Lionshead parking structure (\$30.3K); |
| | Total Parking | 2,263,388 | 2,013,388 | 1,645,000 | 785,000 | 940,000 | 1,040,000 | 900,000 | 927,000 | 954,810 | 2,028,954 | 3,512,958 | 1,043,347 | 1,074,647 | 1,106,886 | 1,140,093 | 1,174,296 | 2,495,490 | |
| | Transportation | | | | | | | | | | | | | | | | | | |
| | Bus Shelters | 230,000 | 230,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | Bus shelter annual maintenance; 2020 includes Lionshead transit center Westbound Bus shelter |
| | Replace Buses | 6,811,642 | 6,811,642 | - | - | 6,000,000 | 2,200,000 | - | - | - | - | - | - | 9,400,000 | 8,600,000 | 11,100,000 | - | - | 2020: Transfer total of \$350K of savings (2019 savings of \$261.6K and 2020 savings of \$88.4K) to be used towards the town's portion of the bus transit management system; 7 buses for replacement at \$905K each, plus 5 charging stations at \$50K each, and \$30K for additional power chargers; 2023: Replace 6 buses with electric buses; 2024: Replace 2 electric buses; 2031-2033: Bus replacement placeholders based on average life |

| TOWN OF VAIL FIFTEEN YEAR BUDGET | | | | | | | | | | | | | | | | | | | |
|---|---|-----------------|------------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|-----------|-----------|---|
| SUMMARY OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE | | | | | | | | | | | | | | | | | | | |
| CAPITAL PROJECTS FUND | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | Included in Project Narratives |
| | | | | | | | | | | | | | | | | | | | New Project |
| | | | | | | | | | | | | | | | | | | | Project Cost Increased And Moved to a Different Year |
| | | | | | | | | | | | | | | | | | | | Project Removed or Cost Reduction |
| | | 2020 Amended | 2020 Forecast | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | |
| | Bus Transportation Management System | 700,000 | 700,000 | - | - | - | - | - | - | - | 1,000,000 | - | - | - | - | - | - | 1,200,000 | 2020: \$700K for a new bus transportation mgmt. system. This includes a \$350K 50% CDOT grant and \$350K savings from "Replace Buses" project to upgrade bus transportation system; \$350K CDOT grant; 2028: Replacement of bus mgmt. system based on 8 year life. |
| | Traffic Impact Fee and Transportation Master Plan Updates | 30,000 | 30,000 | 300,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Re-appropriate \$30K to perform traffic counts; 2021: Update Vail transportation master plan pending the outcome of the West Vail Master Plan |
| | Hybrid Bus Battery Replacement | - | - | 165,000 | - | - | - | - | 360,000 | - | - | - | 540,000 | - | - | 180,000 | - | - | 2023: Scheduled replacement placeholder; Estimated life of 6 years; While batteries are passed their lifecycle replacement has not been needed as of yet; |
| | Electric bus chargers and electrical service rebuild | 1,375,000 | 1,375,000 | - | - | - | 400,000 | - | - | - | - | - | 400,000 | - | 600,000 | - | - | - | 2020: To construct electric bus charging station and electrical service infrastructure at Lionshead and Vail Village Transit centers; \$1.1M in grant revenue will offset cost of this project; 2024,2030,2032: New charging station placeholders for additional electric buses added to fleet |
| | Total Transportation | 9,146,642 | 9,146,642 | 495,000 | 30,000 | 6,030,000 | 2,630,000 | 30,000 | 390,000 | 30,000 | 1,030,000 | 30,000 | 970,000 | 9,430,000 | 9,230,000 | 11,310,000 | 30,000 | 1,230,000 | |
| | Road and Bridges | | | | | | | | | | | | | | | | | | |
| | Capital Street Maintenance | 1,345,000 | 1,345,000 | 1,225,000 | 1,405,000 | 1,350,000 | 1,475,000 | 1,350,000 | 1,390,500 | 1,432,215 | 1,475,181 | 2,240,000 | 2,200,000 | 1,600,000 | 1,475,000 | 1,519,250 | 1,564,828 | 1,611,772 | On-going maintenance to roads and bridges including asphalt overlays, patching and repairs; culverts; 2022/2023 includes asphalt and mill overlay (\$575K); 2024 includes surface seal (\$190K); asphalt mill overlay (\$565K); 2029-2031 include large overlay projects |
| | Street Light Improvements | 144,945 | 144,945 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | Town-wide street light replacement; |
| | Slifer Plaza/ Fountain/Storm Sewer | 156,593 | 156,593 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Re-appropriate to continue repairs to Slifer Plaza fountain reconstruction and storm sewers (\$157K) |
| | Neighborhood Bridge Reconstruction | 48,186 | 48,186 | - | - | - | - | - | - | - | - | - | 1,000,000 | - | - | - | - | 1,000,000 | 2020: \$28.2K for final Lupine Bridge repairs and Bridge Road bridge repair bills; 2030/2035: Placeholder for Bridge Reconstruction |
| | Vail Health / TOV Frontage Road improvements | 30,131 | 80,131 | 9,000,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Complete design phase of Frontage Rd. improvements (\$30.1K); 2021: VH plans for expansion; Improvements would span from LH Parking structure to Municipal building; \$7.5M funded by VRA in 2021, Traffic impact fee (\$1.5M), Timing of this project is pending the Civic Center Master Plan |
| | South Frontage Rd Lionshead Medians (VRA) | - | - | - | - | - | - | - | 6,000,000 | - | - | - | - | - | - | - | - | - | Improvements to the South Frontage Rd Medians in Lionshead (VRA reimbursement) |
| | Neighborhood Bridge Repair | 48,186 | 48,186 | - | - | 1,500,000 | - | - | 400,000 | - | - | - | 400,000 | - | - | - | 400,000 | - | 2023: Replace Bighorn Rd Bridge bridge rails and culvert headwalls (\$800K); Repairs to Nugget Plan bridge rails to meet current safety standards (\$350K); Replace Lupine Drive Bridge guardrail to meet current safety standards (\$350K) |
| | Seibert Fountain Improvements | 358,000 | 358,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$358K for Fountain software system and valve upgrades at Seibert Fountain |
| | Neighborhood Road Reconstruction | 321,840 | 321,840 | 1,500,000 | - | - | - | - | - | 1,000,000 | - | - | - | - | - | 1,000,000 | - | - | 2020:East Vail major drainage improvements (\$321.8K); 2021: East Vail road Major Drainage Improvements construction (\$1.5M); 2027/2033: East Vail drainage improvements per drainage master plan |
| | West Lionshead Circle Crosswalks (VRA) | 75,000 | 75,000 | - | - | - | - | - | - | 650,000 | - | - | - | - | - | - | - | - | 2020: \$75K for crosswalk at Lionshead place |
| | Mill Creek Heated Walk | 100,580 | 115,832 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$100.6K for final project bills; TOV portion of 50/50 shared project with homeowners for heated sidewalk at Kendell Park/Mill Creek (\$125K). This project will be managed by the HOA at an estimated total cost of \$150K. |
| | East Vail Interchange Underpass Sidewalk | - | - | - | - | - | - | - | - | 500,000 | - | - | - | - | - | - | - | - | 2027: Request from the Planning and Environmental Commission to construct a pedestrian sidewalk beneath the East Vail interchange; pedestrian count study at the underpass is recommended to be completed before the start of this project. Project deferred from 2020 to 2027 |
| | Vail Village Streetscape/Snowmelt Replacement | - | - | 1,250,000 | - | 1,500,000 | 1,500,000 | - | - | - | - | - | - | - | - | - | - | - | Replacement of 18 yr. old streetscape and snowmelt infrastructure in Vail Village |
| | Vail Road Sidewalk Construction | - | - | - | - | - | - | 650,000 | - | - | - | - | - | - | - | - | - | - | 2025: Sidewalk construction on Vail Rd. between Beaver Damn and Forest Rd. |
| | Buffher Creek Rd Turn lane | - | - | 100,000 | 1,000,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 2021/2020: Add a turn lane along South Frontage Rd at Buffher Creek Rd to accommodate growing traffic needs |
| | East Mill Creek Culvert Replacement | - | - | - | - | - | - | 650,000 | - | - | - | - | - | - | - | - | - | - | 2025: Replace the metal pipe culvert from Vail Valley drive from Gold Peak to Manor Vail |
| | Sandstone Creek Culvert Replacement at Vail View | - | - | - | - | - | - | 650,000 | - | - | - | - | - | - | - | - | - | - | 2025: Replace the metal pipe culvert at Sandstone Creek and Vail View Drive |
| | Lionshead Streetscape/Snowmelt Replacement (VRA) | - | - | - | - | 1,500,000 | 1,500,000 | - | - | - | - | - | - | - | - | - | - | - | 2023-2024: Replacement of 18 yr. old streetscape and snowmelt infrastructure in Lionshead |
| | Total Road and Bridge | 2,628,461 | 2,693,713 | 13,150,000 | 2,480,000 | 5,925,000 | 4,550,000 | 3,375,000 | 7,870,500 | 3,662,215 | 1,555,181 | 2,320,000 | 3,680,000 | 1,685,000 | 1,560,000 | 2,604,250 | 2,049,828 | 2,696,772 | |
| | Contributions | | | | | | | | | | | | | | | | | | |
| | Children's Garden of Learning-Capital | 52,500 | 52,500 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 2020: \$20K Annual contribution for capital maintenance and improvements; \$32.5K unused 2019 annual contribution for fence around front yard due to delays in CDOT easement; |
| | Total Contributions | 52,500 | 52,500 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | |
| | Technology | | | | | | | | | | | | | | | | | | |
| | Town-wide camera system | 22,000 | 22,000 | 22,000 | 22,000 | 22,000 | 22,000 | 100,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | \$22K Annual maintenance |
| | Audio-Visual capital maintenance | 118,000 | 118,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 150,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | \$18K annual maintenance / replacement of audio-visual equipment in town buildings such as Donovan, Municipal building, Grand View, LH Welcome Center; 2020: \$100K Welcome Center video wall replacement |
| | Document Imaging | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 100,000 | 50,000 | 50,000 | 50,000 | 100,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | Annual maintenance, software licensing, and replacement schedule for scanners and servers includes \$2.5K for Laserfiche |
| | Software Licensing | 566,401 | 566,401 | 580,000 | 580,000 | 580,000 | 580,000 | 580,000 | 580,000 | 580,000 | 580,000 | 580,000 | 580,000 | 580,000 | 580,000 | 580,000 | 580,000 | 580,000 | 2020: \$70.3K to complete asset mgmt. system; Annual software licensing and support for town wide systems; 2020 also includes Upgrade Microsoft products on all equipment; renewal of licenses; \$3K per year increase from original 5 year plan due to additional software products; |
| | Hardware Purchases | 187,723 | 187,723 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 2020: \$12.7K for final workstation replacement bills; Time Clock Replacement (\$125K); workstation replacements (\$50K); 2021-2025: \$50K for workstation replacements (20-25 per year) |
| | Website and e-commerce | 136,500 | 136,500 | 86,500 | 60,000 | 60,000 | 60,000 | 60,000 | 150,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 150,000 | 60,000 | 60,000 | 60,000 | 2020: \$50K for new Vailgov.com website framework and website upgrades; Internet security & application interfaces; website maintenance \$12K; Vail calendar \$24K; domain hosting \$15K; web camera streaming service \$24K |
| | Fiber Optics / Cabling Systems in Buildings | 150,000 | 150,000 | 500,000 | 50,000 | 50,000 | 50,000 | 50,000 | 500,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 500,000 | 50,000 | 50,000 | 2020: Fiber Optics Connection from Muni Building to West Vail fire station (\$150K) ; 2021: Add additional fiber infrastructure to connect critical IT equipment locations including the Village parking structure; the Muni Building; LH Parking Structure; and the West Vail Fire Station ; 2022-2035: Repair, maintain & upgrade cabling/network Infrastructure \$50K; Also includes placeholder for additional fiber infrastructure growth |
| | Network upgrades | 220,256 | 220,256 | 100,000 | 30,000 | 30,000 | 30,000 | 100,000 | 30,000 | 30,000 | 30,000 | 100,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | Computer network systems - replacement cycle every 3-5 years; 2020 Firewalls (\$60K), External Wireless System (\$50K), TOV Switches and Router Replacements/Upgrades (\$90K) |
| | Data Center (Computer Rooms) | 1,088,840 | 1,088,840 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 100,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 500,000 | 30,000 | 2020: \$1.1M to continue Data Center Remodel at Station 3 includes hyper-converged infrastructure (HCI) equipment \$750K and Cooling/UPS system upgrade for data center in Muni building \$128K; \$30K annual maintenance |
| | Data Center equipment replacement and generator | 159,406 | 159,406 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Final bills to replace data center server infrastructure; upgrade and replace emergency generator to increase capacity |
| | Broadband (THOR) | 94,800 | 94,800 | 94,800 | 94,800 | 94,800 | 94,800 | 94,800 | 150,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 2020-2024: \$94.8K annual broadband expenses, potential future revenues |
| | Bus Camera System | 15,000 | 15,000 | - | - | 15,000 | - | - | - | - | - | - | - | - | - | - | - | - | \$15K for Installation of software and cameras in buses; |
| | Business Systems Replacement | 180,000 | 180,000 | 30,000 | - | 30,000 | - | - | 100,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 400,000 | 30,000 | 30,000 | 30,000 | 2020: \$60K for new STR and sales tax system; Energy Mgmt. Software (\$25K); Housing Database software (\$40K); HR Performance mgmt. system (\$55K); 2021 and 2023: \$30K every other year for parking system upgrades; |
| | Total Technology | 2,988,926 | 2,988,926 | 1,561,300 | 984,800 | 1,029,800 | 984,800 | 1,132,800 | 1,733,000 | 1,225,000 | 1,025,000 | 1,095,000 | 1,075,000 | 1,025,000 | 1,485,000 | 1,475,000 | 1,495,000 | 1,025,000 | |
| | Public Safety | | | | | | | | | | | | | | | | | | |

| TOWN OF VAIL FIFTEEN YEAR BUDGET | | | | | | | | | | | | | | | | | | | |
|---|---|-----------------|------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--|
| SUMMARY OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE | | | | | | | | | | | | | | | | | | | |
| CAPITAL PROJECTS FUND | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | Included in Project Narratives |
| | | | | | | | | | | | | | | | | | | | New Project |
| | | | | | | | | | | | | | | | | | | | Project Cost Increased And Moved to a Different Year |
| | | | | | | | | | | | | | | | | | | | Project Removed or Cost Reduction |
| | | 2020 Amended | 2020 Forecast | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | |
| | Public Safety System / Records Mgmt. System (RMS) | 113,000 | 113,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 2020:\$63K for remaining two payments for PD SQL licensing; \$50K Annual capital maintenance of "County-wide "Computer Aided Dispatch/Records Mgmt. System"; includes patrol car and fire truck laptops and software used to push information to TOV and other agencies; TOV portion of annual Intergraph software maintenance; |
| | Public Safety Equipment | 58,831 | 58,831 | 170,808 | 101,548 | 101,548 | 101,548 | 101,548 | 150,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 200,000 | 150,000 | 150,000 | 150,000 | 2020: \$26K bullet proof vests (8) for Special Ops Unit (SOU); \$5.8K replace handheld citation device with in car computer interface; \$4.6K for "Stop Stick" tire deflation devices for patrol cars; \$22.2K for an unmanned aircraft system (UAS), or drone with thermal detection for use by both police and fire. The cost also covers "pilot" training and maintenance; 2021: Replacement of body worn camera program and storage software mgmt. system, tasers, and holsters |
| | Fire Safety Equipment | 10,800 | 10,800 | 25,000 | 99,000 | - | - | 345,000 | 50,000 | 368,000 | 130,000 | - | 175,000 | - | - | - | - | 400,000 | 2020: \$2.8K for final equipment dryer bills; Confined space equipment \$8K (reduced from \$15K); 2021: Wildland personnel protection equipment (\$25K) deferred from 2020 ; 2022: Potential legislative mandate to replace PPE with PFOA free PPE; 2025-2035: Placeholders for future fire equipment replacement and upgrades |
| | Thermal Imaging Cameras | 8,000 | 8,000 | - | 12,000 | - | - | - | - | - | 15,860 | - | - | 17,100 | 17,600 | - | 18,650 | - | For the purchase of 3 cameras (2019,2020,2022) which will allow firefighters to see through areas of smoke, darkness, or heat barriers; 2028/2031/2032/2024: Placeholders for thermal camera replacement |
| | Fire Station Alert System | - | - | - | 230,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 2022: Fire Station Alerting System to improve response times. This system will work with the Dispatch system and the timing is being coordinated with Eagle River Fire. Deferred \$198K from 2020 |
| | Fire Truck Replacement | - | - | 880,000 | 1,700,000 | 400,000 | - | - | - | - | 1,065,000 | - | 1,129,000 | - | - | - | - | - | 2021: Replacement of Engine I purchased in 2011; 2022: Replacement of Ladder truck (aerial apparatus) purchased in 2000 ; 2023: Type 3 Truck (heavy wildland engine); 2028/2030 Replacement of Fire Engines based on vehicle life |
| | Total Public Safety | 190,631 | 190,631 | 1,125,808 | 2,192,548 | 551,548 | 151,548 | 496,548 | 250,000 | 518,000 | 1,360,860 | 150,000 | 1,454,000 | 167,100 | 267,600 | 200,000 | 218,650 | 600,000 | |
| | Community and Guest Service | | | | | | | | | | | | | | | | | | |
| | Children's Garden of Learning Facility | - | - | - | - | - | - | - | 6,000,000 | - | - | - | - | - | - | - | - | - | 2026: New permanent Children's Garden of Learning facility |
| | Children's Garden of Learning Temporary Facility Relocation | 335,000 | 335,000 | 2,000,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Design for temporarily relocation of the Children's Garden of Learning (\$335K); 2021: Children's' Garden of Learning temporarily facility (\$1.5M) |
| | Energy Enhancements | 223,847 | 223,847 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Electric car charges and infrastructure at various town locations and Holy Cross transformer (\$223.8K) |
| | Pedestrian Safety Enhancements | 1,471,769 | 1,471,769 | - | - | - | - | - | - | 2,900,000 | - | - | - | - | - | - | - | - | 2027: Replacement of 40+ year old overhead lighting for Main Vail roundabouts and West Vail Roundabouts (approved by council on 7/5/16); project includes underground electrical enhancements for lighting ; \$1.5M in 2020 will be reflected as savings and deferred in 2027. |
| | Civic Area Redevelopment | 1,000,000 | 1,000,000 | - | 1,000,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020 Placeholder to explore outcomes of the Civic Center Master Plan such as feasibility studies / design will be reflected as savings in 2020 and deferred until 2022 |
| | Underground Utility improvements | 496,670 | 496,670 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Re-appropriate \$496.K plus additional \$50K for Bighorn Rd and Intermountain project |
| | Guest Services Enhancements/Wayfinding | 36,120 | 36,120 | - | - | 150,000 | - | - | - | - | 1,200,000 | - | - | 150,000 | - | - | - | - | 2020: Final bills for new street signs and accompanying light poles town-wide |
| | Rockfall Mitigation near Timber Ridge | 42,568 | 42,568 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Final Rock fall mitigation near Timber Ridge |
| | Vehicle Expansion | 70,700 | 70,700 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: 2 commander vehicles (\$80K); Trailer for event cattle guards (\$5K); 2020 includes \$14.3K savings |
| | Council Contribution: Children's Garden of Learning-Capital | 52,500 | 52,500 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 2020: \$20K Annual contribution for capital maintenance and improvements; \$32.5K unused 2019 annual contribution for fence around front yard due to delays in CDOT easement; |
| | Total Community and Guest Service | 3,729,174 | 3,729,174 | 2,020,000 | 1,020,000 | 170,000 | 20,000 | 20,000 | 6,020,000 | 2,920,000 | 1,220,000 | 20,000 | 20,000 | 170,000 | 20,000 | 20,000 | 20,000 | 20,000 | |
| | Total Expenditures | 25,937,418 | 26,482,920 | 38,595,608 | 8,861,848 | 16,201,348 | 10,175,848 | 6,699,348 | 17,957,250 | 10,099,178 | 9,032,223 | 7,963,952 | 9,102,820 | 14,437,435 | 15,081,145 | 17,687,751 | 5,953,734 | 9,061,601 | |
| | Other Financing Sources (Uses) | | | | | | | | | | | | | | | | | | |
| | Debt Financing for Public Works shop | - | - | 15,000,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| | Debt Service Payment | - | - | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | |
| | Transfer from Vail Reinvestment Authority | 1,655,291 | 1,905,291 | 8,550,000 | 1,050,000 | 1,550,000 | 1,550,000 | 50,000 | 6,050,000 | 700,000 | 50,000 | 50,000 | 50,000 | - | - | - | - | - | 2020: LH landscape improvements (\$30.3K), LH place crosswalk (\$75K), Lionshead parking structure (\$50K), Red Sandstone parking garage reimbursement (\$1.5M); 2021: VH plans for expansion; Improvements would span from LH Parking structure to Municipal building; \$6.5M funded by VRA in 2021 (Total \$7.5M split into two years); Lionshead Parking Structure \$50K ; 2020: Continuations of Frontage Rd improvements \$1.0M; 2023-2024: Lionshead streetscape/snowmelt replacement |
| | Transfer to RETT Fund | (3,000) | (3,000) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | Use of faculty capital savings for Sunbird park contract |
| | Transfer to Housing Fund | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | Transfer to Housing Fund; 1.5M per year; |
| | Revenue Over (Under) Expenditures | (16,378,285) | (14,669,787) | (7,735,676) | (3,882,438) | (8,844,411) | (2,142,579) | 626,597 | 332,745 | 3,553,294 | 4,747,335 | 6,627,508 | 6,351,474 | 1,876,411 | 2,142,507 | 490,666 | 13,213,103 | 11,230,153 | |
| | Beginning Fund Balance | 39,215,082 | 39,215,082 | 24,545,295 | 16,809,620 | 12,927,182 | 4,082,771 | 1,940,192 | 2,566,789 | 2,899,534 | 6,452,828 | 11,200,163 | 17,827,671 | 24,179,145 | 26,055,557 | 28,198,064 | 28,688,730 | 41,901,833 | |
| | Ending Fund Balance | 22,836,797 | 24,545,295 | 16,809,620 | 12,927,182 | 4,082,771 | 1,940,192 | 2,566,789 | 2,899,534 | 6,452,828 | 11,200,163 | 17,827,671 | 24,179,145 | 26,055,557 | 28,198,064 | 28,688,730 | 41,901,833 | 53,131,986 | |

| | TOWN OF VAIL FIFTEEN YEAR BUDGET | | | | | | | | | | | | | | | | | |
|---|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---|
| | SUMMARY OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE | | | | | | | | | | | | | | | | | |
| | REAL ESTATE TRANSFER TAX | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | Included in Project Narratives |
| | | | | | | | | | | | | | | | | | | New Project |
| | | | | | | | | | | | | | | | | | | Project Cost Increased And Moved to Future Year |
| | | | | | | | | | | | | | | | | | | Includes 2020 Projects Deferred to 2021 |
| | | | | | | | | | | | | | | | | | | Project Removed |
| | 2020 | 2020 | | | | | | | | | | | | | | | | |
| | Amended | Forecast | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | |
| Revenue | | | | | | | | | | | | | | | | | | |
| Real Estate Transfer Tax | \$ 6,300,000 | \$ 8,650,000 | \$ 7,000,000 | \$ 7,140,000 | \$ 7,282,780 | \$ 7,428,446 | \$ 7,577,003 | \$ 7,728,531 | \$ 7,883,089 | \$ 8,040,739 | \$ 8,201,542 | \$ 8,365,561 | \$ 8,532,860 | \$ 8,703,505 | \$ 8,877,563 | \$ 9,055,102 | \$ 9,236,192 | 2020: flat with 2019 budget and 17.6% decrease from 2018; 2021 flat with 2021 ; 2023-2035: 2% annual increase |
| Golf Course Lease | 168,317 | 168,317 | 170,000 | 171,700 | 173,417 | 175,151 | 176,903 | 178,672 | 180,458 | 182,263 | 184,086 | 185,926 | 187,786 | 189,664 | 191,560 | 193,476 | 195,411 | Annual lease payment from Vail Recreation District; annual increase will be based on CPI; New rate effective 2020 with lease signed in 2019; Rent income funds the "Recreation Enhancement Account" below |
| Intergovernmental Revenue | 500,000 | 500,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 2020: Re-appropriate \$150K reimbursement from Eagle County and \$1M from ERWSD (less \$700K for cost savings) for the restabilization of Dowd Junction; Re-appropriate \$30K fishing is fun grant; \$20K lottery proceeds; 2022-2035 \$20K lottery proceeds |
| Project Reimbursements | 20,000 | 20,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$20K reimbursement for WestHaven stormwater filtration upgrades from Grand Hyatt |
| Donations | 37,544 | 39,608 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$37.5K unused donation from East West partners for Ford Park art space |
| Recreation Amenity Fees | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | |
| Earnings on Investments and Other | 102,849 | 102,849 | 48,208 | 17,768 | 20,835 | 40,548 | 57,322 | 65,389 | 75,171 | 95,458 | 113,488 | 135,886 | 154,643 | 170,661 | 197,448 | 224,138 | 251,739 | |
| Total Revenue | 7,138,710 | 9,490,774 | 7,248,208 | 7,359,468 | 7,507,032 | 7,674,145 | 7,841,227 | 8,002,592 | 8,168,719 | 8,348,460 | 8,529,116 | 8,717,373 | 8,905,289 | 9,093,830 | 9,296,571 | 9,502,717 | 9,713,342 | 2021 \$32K Clean Up Day ; 2021-2035: 0.7% interest rate assumed |
| Expenditures | | | | | | | | | | | | | | | | | | |
| Management Fee to General Fund (5%) | 315,000 | 432,500 | 350,000 | 357,000 | 364,139 | 371,422 | 378,850 | 386,427 | 394,154 | 402,037 | 410,077 | 418,278 | 426,643 | 435,175 | 443,878 | 452,755 | 461,810 | 5% of RETT Collections - fee remitted to the General Fund for administration |
| Wildland | | | | | | | | | | | | | | | | | | |
| Forest Health Management | 291,786 | 291,786 | 231,592 | 236,202 | 240,900 | 245,700 | 250,600 | 255,600 | 260,700 | 265,900 | 271,200 | 276,600 | 282,100 | 287,700 | 293,500 | 299,400 | 305,400 | Operating budget for Wildland Fire crew; 2019 Added .5 FTE for wildland lead; Extra month of wildland crew to facilitate bighorn sheet habitat improvement project (\$12.9K); 2020 amended includes a 10% operating reduction; 2021 flat with 2020 amended; 2022-2035 2% increase |
| Wildland Fire Equipment | - | - | - | - | - | - | - | - | 13,000 | 53,800 | - | - | - | - | - | - | - | 2026: Fire shelters; 2027: Wildland hose; 2028: VHF radio replacement |
| Wildland Fire Shelter | - | - | - | - | - | 17,500 | - | 17,000 | - | - | - | - | - | - | - | - | - | 2024: To purchase a wildland shelter safety device |
| Total Wildland | 291,786 | 291,786 | 231,592 | 236,202 | 240,900 | 263,200 | 250,600 | 272,600 | 273,700 | 319,700 | 271,200 | 276,600 | 282,100 | 287,700 | 293,500 | 299,400 | 305,400 | |
| Parks | | | | | | | | | | | | | | | | | | |
| Annual Park and Landscape Maintenance | 1,552,477 | 1,653,477 | 1,677,755 | 1,677,755 | 1,711,310 | 1,745,536 | 1,780,447 | 1,816,056 | 1,852,377 | 1,889,425 | 1,927,213 | 1,965,757 | 2,005,073 | 2,045,174 | 2,086,077 | 2,127,799 | 2,170,355 | Ongoing path, park and open space maintenance, project mgmt.; Town Trail Host volunteer program (\$16,000), "Clean-up after your K-9" media campaign (\$2,000), and a planning effort with the USFS to generate long-term solutions (\$30,000). 2020 includes also includes \$4K for two new trail host E-Bikes and \$26K for entertainment infrastructure at Ford Park; 10% operating cuts and 0% merit remainder of year; 2021 flat with 2020 original ; 2022-2035 2% increase |
| Park / Playground Capital Maintenance | 175,108 | 175,108 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 127,500 | 127,500 | 127,500 | 130,050 | 130,050 | 132,651 | 132,651 | 135,304 | 135,304 | 138,010 | 2020: Annual maintenance items include projects such as playground surface refurbishing, replacing bear-proof trash cans, painting/staining of play structures, picnic shelter additions/repairs, and fence maintenance and a 2019 re-appropriate of \$50.1K for small park projects; 2021 flat with 2020 original |
| Rec. Path Capital Maint | 140,000 | 140,000 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | 86,700 | 86,700 | 88,434 | 88,434 | 90,203 | 90,203 | 92,007 | 92,007 | 93,847 | 93,847 | \$85K for annual Capital maintenance of the town's recreation path system; \$50K replacement of wood slats on Nature Center/Ford Park bridge |
| Tree Maintenance | 65,000 | 65,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | 95,000 | 95,000 | 95,000 | 95,000 | On going pest control, tree removal and replacements in stream tract, open space, and park areas |
| Street Furniture Replacement | 152,469 | 167,935 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | 86,700 | 86,700 | 86,700 | 86,700 | 88,434 | 88,434 | 88,434 | 90,203 | 90,203 | 90,203 | 2020 includes Summer bike coral in parking structure (\$32.5K), contract to assess pedestrian bridge (\$15K); Additional 12 space bike racks near Amphitheater restroom/concessions building, school house and fields/concessions (\$30K) |
| Covered Bridge Pocket Park Rehabilitation | 82,088 | 112,088 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$82.1K to complete Pocket Park rehabilitation |
| Stephens Park Safety Improvements | 453,306 | 453,306 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$453.3K for Stephens Park safety improvements |
| Ford Park Improvements & Fields | 54,636 | 54,636 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$54.6K to complete Ford Park landscaping improvements |
| Vail Transit Center Landscape | 107,133 | 107,133 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Completion of landscaping at Vail transit center |
| Sunbird Park Fountain Repairs | 123,000 | 123,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Repairs to fountain feature; requires excavation to get to leaking pipe; currently unable to run main center fountain |
| Ford Park Enhancement: Priority 3 Landscape area | 75,000 | 75,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Landscape playground/basketball berm, softball area, frontage rd. & east berms, below tennis courts |
| Ford Park: Synthetic Turf Replacements | - | - | - | - | 410,000 | - | - | - | - | - | - | - | - | - | - | - | - | 2023: Scheduled replacement of synthetic turf based on 7 year life expectancy |
| Ford Park Lower Bench Turf/Irrigation | - | - | - | - | - | 300,000 | - | - | - | - | - | - | - | - | - | - | - | 2024: Replacement of worn turf grass area and inefficient irrigation system |
| Ford Park Playground Improvements | - | - | 200,000 | - | - | - | - | 300,000 | - | - | - | - | - | - | - | - | - | ADA upgrades, and replacement of a safety net (\$200K); 2026: Renovation of Western half wooden structure from mid 1980's (\$300K) |
| Playground/Park Roofing Replacements | - | - | 75,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2021: Replacing cedar shake roofs at Ford Park, Elelson Park, and Buffeher Creek Park to address fire safety |
| Ford Park Picnic Shelter | - | - | - | - | - | - | 350,000 | - | - | - | - | - | - | - | - | - | - | 2025: Replace Ford Park picnic shelter |
| Playground Restroom Replacements | - | - | - | - | - | - | - | 300,000 | - | 300,000 | - | 300,000 | - | - | - | - | - | Replace the three remaining modular restroom buildings at Bighorn Park (2026), Red Sandstone (2028), and Stephens Park (2030) |
| Kindel Park/Mill Creek | - | - | 175,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2021: Improvements to heavily worn stream tract between Hanson Ranch Rd and Pirateship park |
| Donovan Park Improvements | - | - | - | - | 115,000 | - | - | - | 400,000 | - | - | - | - | - | - | - | - | 2023: Replacement of decks 2027: Wood structure renovation |
| Willow Park Drainage Improvements | - | - | - | - | - | - | 125,000 | - | - | - | - | - | - | - | - | - | - | 2028: Improvements to drainage and inefficient irrigation system |
| Big Horn Park Improvements | - | - | 55,000 | - | - | - | - | - | - | - | 150,000 | - | - | - | - | - | - | 2021: Safety Improvements to Bighorn park including stairway/handrails and resurfacing near picnic tables and grills (\$55K); 2019: Renovation of park wooden structure (\$150K) |
| Red Sandstone Park Picnic Shelter | - | - | - | - | - | 75,000 | - | - | - | - | - | - | - | - | - | - | - | 2021: Modest 12'x12' shelter near volleyball court deferred from 2022-2024 |
| Pirateship Park Improvements | - | - | - | - | 50,000 | - | - | - | - | - | - | 250,000 | - | - | - | - | - | 2023: Replace wood siding and add climber 2030: Play structure renovation (\$50K) |
| Buffehr Creek Park Safety Improvements | - | - | - | - | - | - | 350,000 | - | - | - | - | - | - | - | - | - | - | 2025: Replacement 20-yr old "catalog" playground equipment with custom build deferred from 2022 to 2025 (\$350K) |
| Buffehr Creek Park picnic shelter | - | - | - | - | - | - | 75,000 | - | - | - | - | - | - | - | - | - | - | 2025: 15'x 25' shelter at existing picnic area deferred from 2022 to 2025 (\$75K) |
| Elelson Park Safety Improvements | - | - | - | - | - | 300,000 | - | - | - | - | - | - | - | - | - | - | - | 2024: Replacement 15-yr old "catalog" playground equipment with custom build (\$300K) |
| Total Parks | 2,980,217 | 3,126,683 | 2,552,755 | 2,047,755 | 2,656,310 | 2,790,536 | 3,050,447 | 2,801,956 | 2,638,277 | 2,577,059 | 2,467,397 | 2,909,444 | 2,401,360 | 2,453,266 | 2,498,591 | 2,542,153 | 2,587,415 | |
| Rec Paths and Trails | | | | | | | | | | | | | | | | | | |
| Vail Valley Drive Path Extension: Ford Park to Ptarmigan | 50,000 | 50,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$50K to strip and design future improvement |
| Vail Valley Drive Path Extension: Ptarmigan West to GC Mtn Building | 50,000 | 50,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$50K to strip and design future improvement |
| Advisory Bike Lanes on Vail Valley Drive | - | - | 75,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2021: Add an advisory bike lane on Vail Valley Drive |
| Gore Valley Trail Bridge Replacement | 10,000 | 10,000 | 40,000 | - | 400,000 | - | - | - | - | - | - | - | - | - | - | - | - | 2020-2021: Design and planning for Gore Valley Trail Bridge replacement; 2023: Bridge replacements (\$400K) |
| Gore Valley Trail Realignment | 267,182 | 267,182 | - | 1,800,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$67.2K for Gore Valley trail re-alignment design plus \$200K moved forward from 2021; 2023: \$1.8M for construction to realign Gore Valley Trail- cost share with Vail Resorts |
| East Vail Interchange Improvements | 290,284 | 290,284 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$290.3K to continue East Vail interchange project |
| Dowd Junction repairs and improvements | 701,437 | 701,437 | 98,563 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020-2021: Continue Re-stabilization of Dowd Junction path (\$2.1M); Repairs to culverts, drainage, and preventative improvements; project in cooperation with Eagle River Water and Sand (ERWSC); offset with reimbursement of \$150K reimbursement from Eagle County and \$300K reimbursement from ERWSD; \$1.4M cost reduction |
| Gore/Deluge Lake Trailhead Parking/Restroom | - | - | - | - | - | - | 400,000 | - | - | - | - | - | - | - | - | - | - | Improvements to the Gore Creek/Deluge Lake trailhead to improve parking, safety, traffic flow and addition of a restroom facility |
| Gore Valley Trail Fence Replacement at Dowd Junction | - | - | 50,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2021: Replace wood fence along Gore Valley Trail in Dowd Junction in conjunction with CDOT wildlife fence project |
| Gore Valley Trail Reconstruction | 25,000 | 25,000 | - | - | 80,000 | - | 80,000 | - | 80,000 | - | 80,000 | - | 80,000 | - | 80,000 | - | 80,000 | 2020: \$25K to complete Gore Valley Trail Reconstruction between W. Vail Conoco and Donovan Pavilion includes revegetation along West trail near Donovan Pavilion; |
| East Vail Interchange Trailhead parking lot expansion | - | - | - | - | 200,000 | - | - | - | - | - | - | - | - | - | - | - | - | 2022: Expanded parking lot at East Vail Interchange trailhead |
| Pedestrian Bride Reconstruction | - | - | - | - | - | - | 400,000 | - | - | 400,000 | - | - | 400,000 | - | - | 400,000 | - | 2025-2034: Systematic replacements of 8 pedestrian Vail bridges (\$400K each) |
| Bike Path Signage | - | - | - | - | 75,000 | - | - | - | - | - | - | - | - | - | - | - | - | 2022-2023: Bike Path Signage: Enhancement of existing trail signage to improve etiquette, safety and wayfinding |
| Booth Lake Trailhead Parking Restroom | - | - | - | 30,000 | 350,000 | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Improvements to the parking area at the Booth Lake Trailhead. Addition of a permanent restroom facility to replace port-o-lets |
| Bighorn Trailhead improvements | - | - | - | - | - | - | - | - | - | 250,000 | - | - | - | - | - | - | - | 2028: Improvements to the parking area at the Bighorn Trailhead to include acquisition of easements, improved trail entry, additional parking spaces |
| Pitkin Lake Trailhead parking | - | - | - | - | - | - | - | - | - | - | - | 250,000 | - | - | - | - | - | 2030: Improvements to the parking area at the Pitkin Lake Trailhead to include new restroom facility |
| North Recreation Path- Sun Vail to Pedestrian Bridge | 233,380 | 233,380 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$233K for North Recreation Bike Path reconstruction on North Frontage road between Sun Vail and the pedestrian Bridge to coincide with the Red Sandstone parking garage project |

| | TOWN OF VAIL FIFTEEN YEAR BUDGET | | | | | | | | | | | | | | | | | |
|--|---|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--|
| | SUMMARY OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE | | | | | | | | | | | | | | | | | |
| | REAL ESTATE TRANSFER TAX | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | Included in Project Narratives |
| | | | | | | | | | | | | | | | | | | New Project |
| | | | | | | | | | | | | | | | | | | Project Cost Increased And Moved to Future Year |
| | | | | | | | | | | | | | | | | | | Includes 2020 Projects Deferred to 2021 |
| | | | | | | | | | | | | | | | | | | Project Removed |
| | 2020 Amended | 2020 Forecast | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | |
| Total Rec Paths and Trails | 1,627,283 | 1,627,283 | 263,563 | 2,180,000 | 755,000 | - | 880,000 | - | 80,000 | 650,000 | 80,000 | 250,000 | 480,000 | - | 80,000 | 400,000 | 80,000 | |
| | | | | | | | | | | | | | | | | | | |
| Recreational Facilities | | | | | | | | | | | | | | | | | | |
| Nature Center Operations | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 | 100,000 | 100,000 | 100,000 | 100,000 | Nature Center operating costs including \$75K Walking Mountains contract and \$15K for maintenance and utilities |
| Nature Center Capital Maintenance | 145,292 | 145,292 | 5,165 | 38,690 | - | 8,064 | - | - | - | - | - | - | - | - | - | - | - | 2020: Wood siding and trim (\$9.5K), window replacement (\$10.3K), exterior door repairs (\$7.6K); steep slope roofing replacement (\$27.5K); signage (\$17.2K), paths and walkways (\$6.9K), timber stairway (\$12.2K), shade structure reconstruction (\$36.0K); 2021: replace benches and chairs (\$5.2K) ; 2022: wood siding and trim repairs (\$11.4K), open rail fencing replacement (\$13.4K);2024: path and walkway repairs (\$8.1K) |
| Nature Center Redevelopment | 383,522 | 383,522 | - | 4,000,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$383.5K for further planning and design for a nature center remodel; 2022: Placeholder for new Nature Center building |
| Recreation Facility Maintenance | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 2020: Annual \$25K for general RETT facility maintenance |
| Golf Clubhouse & Nordic Center | 33,824 | 33,824 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Final art purchases for Clubhouse and Nordic Center; art budget was 1% of original project budget |
| Library Landscape and reading area | - | - | - | 100,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 2022: Exterior landscaping and site work enhancements for an outdoor reading area |
| Total Recreational Facilities | 677,638 | 677,638 | 120,165 | 4,253,690 | 115,000 | 123,064 | 115,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 125,000 | 125,000 | 125,000 | 125,000 | |
| | | | | | | | | | | | | | | | | | | |
| Environmental | | | | | | | | | | | | | | | | | | |
| Environmental Sustainability | 475,962 | 475,962 | 550,920 | 550,920 | 561,938 | 561,938 | 573,177 | 573,177 | 584,641 | 584,641 | 596,334 | 596,334 | 608,260 | 608,260 | 620,425 | 620,425 | 632,834 | Annual operating expenditures for Environmental department (4 FTEs); includes \$40K for Clean up day, professional dues to organizations such as CC4CA, Climate Action Collaborative, etc. 2020 Energy Coordinator FTE requested; 10% reduction in operating expense and 0% merit impact |
| Recycling and Waste Reduction Programs | 217,545 | 219,609 | 122,500 | 122,500 | 122,500 | 122,500 | 122,500 | 128,625 | 128,625 | 128,625 | 135,000 | 135,000 | 135,000 | 141,750 | 141,750 | 141,750 | 145,000 | 2021: Green Team (\$2.5K), Eagle County Recycling Hauls (\$25K), Zero Hero (\$25K), Actively Green (\$40K); Recycling Education (\$30K) ; 2020: \$10K to continue recycled art project; Reclass \$7.5 Recycling Education from energy and transportation to Recycling Programs project code, new request \$10K for single haul consultant; Love Vail website improvement (\$30K); ; Annual expenditures: Green Team (\$2.5K); Eagle County recycling hauls (reimbursed) \$(25K); Zero Hero recycling at events (\$25K); Actively Green contract (\$40K); Recycling compliance, education, public art and compost pilot (\$30K); 2019: Love Vail Phase website \$100K, Waste Education \$34.5K, Green Team \$2.5K, Recycling and Compost \$25K, Zero Hero \$25K; |
| Ecosystem Health | 225,913 | 225,913 | 233,500 | 133,500 | 73,500 | 73,500 | 73,500 | 73,500 | 73,500 | 73,500 | 73,500 | 73,500 | 73,500 | 73,500 | 73,500 | 73,500 | 73,500 | 2021: Wildlife Forum (\$2.5K), CC4CA (\$3K); Biodiversity Study (\$50K), Sustainable Destination (\$30K), Trees for Vail (\$5K), USFS Forest Service Ranger Program (\$33K); Wildlife Habitat Improvements (\$100K) 2020: CC4CA Retreat - host community (\$3K); Sustainable Destination contract (\$30K); Trees for Vail \$5K; Strategic Plan completion and phase I rollout (\$10K); Biodiversity study as outcome of open lands plan (\$50K); Forest Ranger program (\$33K); wildlife habitat improvements (\$100K); 2019: Wildlife habitat program (NEPA study, field work) (\$75K); Front Range Program \$33K, Trees for Vail \$5K, Sustainable Destination Contract \$30k, CC4C Retreat \$2.5K, Annual Wildlife Forum \$2K; 2021: includes \$45.9K for NEPA Bighorn sheet improvements project (2020 deferral) |
| Energy & Transportation | 72,500 | 72,500 | 72,500 | 47,500 | 47,500 | 47,500 | 47,500 | 47,500 | 47,500 | 47,500 | 47,500 | 47,500 | 47,500 | 47,500 | 47,500 | 47,500 | 47,500 | 2021: Continue E-Bike pilot program (\$25K), Energy Smart Partnership (\$40K), Sole Power (\$7.5K) 2020: E-bike pilot program research (\$25K); Annual expenditures: Energy Smart Colorado partnership contract (\$40K); Sole Power coordination (\$7.5K); 2021-2024: Energy Smart Partnership contract (\$40K), Sole Power (7.5K) |
| Streamtract Education/Mitigation | 81,800 | 81,800 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 60,000 | 60,000 | 60,000 | 2020: \$50K annual streamtract education programming such as "Lunch with Locals", landscape workshops, City Nature Challenge and storm drain art: 2020 includes \$31.8K for project Re-wild |
| Water Quality Infrastructure | 250,000 | 250,000 | 1,750,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: Continue water quality improvement to Gore Creek; Stormwater site specific water and water quality construction projects as part of "Restore the Gore"; 2021: \$1.0M plus \$750K deferred from 2020 |
| Streambank Mitigation | 680,782 | 650,782 | 200,000 | 100,000 | 100,000 | 100,000 | - | - | - | - | - | - | - | - | - | - | - | 2020-2024 Continuation of Riparian Site specific construction projects for Water Quality Strategic Action Plan (\$648.3K) includes 2018 grant awards continued in 2020 for GoCo grant (\$39K) and Fishing is Fun grant (\$30K)- See carryforward of grant revenue above |
| Gore Creek Interpretive Signage | 152,450 | 152,450 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2020: \$71.5K for Phase I of Gore Creek Interpretive signage (design); \$81K for phase II of Gore Creek Interpretive Signage includes installation of "story stations" and interpretive picnic table tops. |
| PW Solar Project | - | - | 1,100,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2021: Installation of solar panels at Public Works Shops deferred from 2020 |
| Open Space Land Acquisition | - | - | 500,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 2022-2025: \$250K annual set aside for purchase of open space; 2021 includes additional \$250K deferred from 2020 |
| Total Environmental | 2,156,952 | 2,129,016 | 4,579,420 | 1,254,420 | 1,205,438 | 1,205,438 | 1,116,677 | 1,127,802 | 1,139,266 | 1,139,266 | 1,157,334 | 1,157,334 | 1,169,260 | 1,181,010 | 1,193,175 | 1,193,175 | 1,208,834 | |
| | | | | | | | | | | | | | | | | | | |
| Art | | | | | | | | | | | | | | | | | | |
| Public Art - Operating | 130,771 | 130,771 | 101,653 | 103,686 | 105,760 | 107,875 | 110,032 | 113,333 | 116,733 | 120,235 | 123,843 | 127,558 | 131,385 | 135,326 | 139,386 | 143,567 | 147,874 | Art in Public Places programming and operations |
| Public Art - General program / art | 60,000 | 60,000 | 598,022 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | To purchase sculptures, artwork, art programs and events; remainder is re-appropriated each year to accumulate enough funds. 2021: \$60K for annual art programs and \$538K 2020 deferral of accumulated funds |
| Public Art - Winterfest | 56,094 | 56,094 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 2020: \$24.1K for Winterfest, \$2K for damaged ice sculpture reimbursement; Winterfest \$30K per year |
| Seibert Memorial Statue | - | 19,600 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2019: Pete Seibert Memorial statue- See corresponding community reimbursement above |
| Art Space | 37,544 | 37,544 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2019: Design phase for Ford Park art space- see corresponding donation from East West above |
| Total Art | 284,409 | 304,009 | 729,675 | 193,686 | 195,760 | 197,875 | 200,032 | 203,333 | 206,733 | 210,235 | 213,843 | 217,558 | 221,385 | 225,326 | 229,386 | 233,567 | 237,874 | |
| | | | | | | | | | | | | | | | | | | |
| Community | | | | | | | | | | | | | | | | | | |
| Council Contribution: Betty Ford Alpine Garden Support | 71,094 | 71,094 | 63,985 | 71,094 | 71,094 | 71,094 | 72,516 | 72,516 | 72,516 | 73,966 | 73,966 | 73,966 | 75,446 | 75,446 | 75,446 | 76,954 | 76,954 | Annual operating support of the Betty Ford Alpine Gardens; annual increase to follow town's general operating annual increase |
| Council Contribution: Eagle River Watershed Support | 40,000 | 40,000 | 36,000 | 40,000 | 40,000 | 40,000 | 40,800 | 40,800 | 40,800 | 41,616 | 41,616 | 41,616 | 42,448 | 42,448 | 42,448 | 43,297 | 43,297 | Annual support of the Eagle River Watershed Council programs |
| Council Contribution: Adopt A Trail | 5,100 | 5,100 | 4,590 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | Adopt A Trail Council Contribution for trails in or bordering the Town |
| Council Contribution: Eagle Valley Land Trust | - | - | 5,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Betty Ford Alpine Garden - Capital Contribution | - | - | 20,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | Contribution request to repair ADA pathways (\$6K) and upgrade irrigation system (\$19K) |
| Total Contributions | 116,194 | 116,194 | 129,575 | 111,094 | 111,094 | 111,094 | 113,316 | 113,316 | 113,316 | 115,582 | 115,582 | 115,582 | 117,894 | 117,894 | 117,894 | 120,252 | 120,252 | |
| | | | | | | | | | | | | | | | | | | |
| VRD-Managed Facility Projects | | | | | | | | | | | | | | | | | | |
| Recreation Enhancement Account | 541,665 | 541,665 | 170,000 | 171,700 | 173,417 | 175,151 | 176,903 | 178,672 | 180,458 | 182,263 | 184,086 | 185,926 | 187,786 | 189,664 | 191,560 | 193,476 | 195,411 | Annual rent paid by Vail Recreation District; to be re-invested in asset maintenance (\$168,317), This amount will not be spent in 2020, but not removing because this account reserve is a term of the lease with VRD |
| Golf Clubhouse | - | - | 20,260 | - | - | 12,751 | 86,306 | 47,745 | - | 22,591 | - | - | 44,402 | 13,865 | - | - | - | 2021: Wood Trim repairs (\$20.2K) ; 2024: Roof maintenance (\$12.8K); 2025: Circulation Pumps (\$83.3K); 2026: Clubhouse wood stucco and trim (\$47.8K) |
| Athletic Field Restroom/Storage Building | - | - | - | - | 1,000,000 | - | - | - | - | - | - | - | - | - | - | - | - | 2023: Placeholder for the replacement of existing restroom/concession with new 2000 sq. ft. restroom/storage building |
| Golf Course - Other | 722,509 | 722,509 | 135,482 | 41,273 | 31,295 | 2,484 | - | 178,867 | 3,781 | 23,887 | - | 62,787 | 1,028,303 | 44,784 | - | - | - | 2020: \$227K to complete reconstruction of maintenance building, parking and asphalt repairs, and drainage improvements; 2020: chain link-netting hybrid safety fence (\$230K); complete asphalt repairs (\$75K); repair wood trim on maintenance building (\$25.8K), privacy fence repairs(\$2.2K), replace roof (\$161.2K); 2021:course streambank restoration (\$73.8K), maintenance building, HVAC unit (\$17.7K), maintenance building heater (\$8.9K), maint. building furnace (\$9.8M) ; 2022: VRD shared cost for 1st hole Timber Path planking (\$38.0K), asphalt repairs (\$3.3K); 2023: Clubhouse walkways(\$12.4K); Clubhouse drain pans (\$18.9K); 2024: Maintenance privacy repairs (\$2.5K); 2031 includes storage building infrastructure |
| Dobson Ice Arena | 161,023 | 161,023 | 486,861 | - | 53,862 | 16,127 | 92,105 | 84,440 | 90,755 | 10,127 | 305,856 | 44,296 | 120,873 | 126,428 | 278,141 | - | - | 2020: Reappropriate to complete pavers and roof repairs (\$161K); 2021: Changing Rooms (\$78.8), windows replacement (\$74.3), heat pumps (\$6.3K), restroom remodel (\$78.7K), rebuild of electrical system (\$144.2K), boiler room upgrades (\$55K), steel gate (\$14.3K), exterior lighting (\$22.9), exterior wood trim (\$9.3K); Repairs to exterior doors (\$5.5K); exhaust stack repairs (\$2.9K) ; 2023: grading and drainage repairs (\$9.3K), rockwall repair (\$15K), brick paver repairs (\$16.9K), central air upgrades (\$12.5K); 2024: Wood trim repairs (\$10.4), chemical feed system repairs (\$5.6K); 2025: Boiler and circulation system (\$59.3K), Water filtration issues (\$21.2K); Hot water storage tank (\$29.5K) |

| | | | | | | | | | | | | | | | | | | | |
|--|---|---------------|---------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---|
| | TOWN OF VAIL FIFTEEN YEAR BUDGET | | | | | | | | | | | | | | | | | | |
| | SUMMARY OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE | | | | | | | | | | | | | | | | | | |
| | REAL ESTATE TRANSFER TAX | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | Included in Project Narratives |
| | | | | | | | | | | | | | | | | | | | New Project |
| | | | | | | | | | | | | | | | | | | | Project Cost Increased And Moved to Future Year |
| | | | | | | | | | | | | | | | | | | | Includes 2020 Projects Deferred to 2021 |
| | | | | | | | | | | | | | | | | | | | Project Removed |
| | | 2020 | 2020 | | | | | | | | | | | | | | | | |
| | | Amended | Forecast | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | |
| | Ford Park / Tennis Center Improvements | 163,467 | 163,467 | - | 16,797 | 21,137 | - | 41,581 | 1,090,053 | 10,588 | - | - | 16,529 | 17,024 | 53,831 | 22,804 | - | - | 2020: \$72K for replace gutters (\$10.0K), Stain wood siding of concessions (\$6.0K) and restrooms (\$6.0K), restroom remodel (50K); Repair exterior doors (\$9.6K); replace furnace, hot water tank, baseboards (\$47.8K), replace windows (\$24K); Pickleball Feasibility Study (\$10K); 2022: Wood Siding (\$3.9K); Concession/Restroom siding (\$12.9K); Drainage (\$13.3K); Exterior Doors (\$4.6K); 2025: Wood siding and windows (\$41.6K); 2026 includes a rebuild of tennis courts, retaining walls, and court fencing |
| | Athletic Fields | 6,000 | 6,000 | 109,716 | 123,510 | - | 8,708 | 76,991 | - | 19,512 | - | 4,012 | 8,925 | - | 13,182 | 9,753 | - | - | 2020: \$11.7K for sealcoat and crack fill in parking lot; 2021: Coat exterior gypsum board (\$3.7K), Repaved parking lot (\$8K), Irrigation System (\$100K) 2022: Grading and drainage repairs (\$136.9K), paint wood trim (\$4.5K), paint wood structure (\$6.8K); 2024: Asphalt parking lot repairs (\$8.7K); 2025: asphalt parking lot (\$77K) |
| | Gymnastics Center | 258,608 | 258,608 | - | 47,550 | - | - | 109,928 | - | - | - | - | 254,539 | - | - | - | - | - | 2020: \$258.6K for the installation of a new cooling system; 2021: Restroom remodel (\$42.6K); 2025: Furnace (\$20.9K), Elevator (\$20.9K); waterproof roof (\$62.4K); signage and rd. access (\$27.1K); concrete stairs and walkways (3.0K) |
| | Total VRD-Managed Facility Projects | 1,853,271 | 1,853,271 | 922,319 | 400,831 | 1,279,711 | 215,222 | 583,814 | 1,579,777 | 305,096 | 238,868 | 493,954 | 573,003 | 1,398,387 | 441,754 | 502,259 | 193,476 | 195,411 | |
| | | | | | | | | | | | | | | | | | | | |
| | Total Expenditures | 10,302,751 | 10,558,381 | 9,879,064 | 11,034,678 | 6,923,352 | 5,277,852 | 6,688,736 | 6,605,211 | 5,270,542 | 5,772,747 | 5,329,386 | 6,037,798 | 6,617,029 | 5,267,125 | 5,483,683 | 5,559,778 | 5,321,995 | |
| | | | | | | | | | | | | | | | | | | | |
| | Other Financing Sources (Uses) | | | | | | | | | | | | | | | | | | |
| | Transfer from Capital Project Fund | 3,000 | 3,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| | Revenue Over (Under) Expenditures | (3,161,041) | (1,064,607) | (2,630,855) | (3,675,210) | 583,681 | 2,396,293 | 1,152,491 | 1,397,381 | 2,898,176 | 2,575,714 | 3,199,729 | 2,679,575 | 2,288,260 | 3,826,705 | 3,812,889 | 3,942,938 | 4,391,347 | |
| | Beginning Fund Balance | 14,675,979 | 14,675,979 | 11,514,938 | 8,884,083 | 5,208,873 | 5,792,554 | 8,188,847 | 9,341,338 | 10,738,719 | 13,636,895 | 16,212,609 | 19,412,338 | 22,091,913 | 24,380,173 | 28,206,878 | 32,019,767 | 35,962,706 | |
| | Ending Fund Balance | \$ 11,514,938 | \$ 13,611,372 | \$ 8,884,083 | \$ 5,208,873 | \$ 5,792,554 | \$ 8,188,847 | \$ 9,341,338 | \$ 10,738,719 | \$ 13,636,895 | \$ 16,212,609 | \$ 19,412,338 | \$ 22,091,913 | \$ 24,380,173 | \$ 28,206,878 | \$ 32,019,767 | \$ 35,962,706 | \$ 40,354,053 | |

**TOWN OF VAIL 2021 PROPOSED BUDGET
SUMMARY OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE
HOUSING FUND**

| | 2019 Actual | 2020 Budget | 2020 Amended | 2020 Forecast | Proposed 2021 Budget |
|--|------------------------|------------------------|-------------------------|--------------------------|-------------------------------------|
| Revenue | | | | | |
| Housing Fee in Lieu Annual Collections | 421,032 | - | - | - | |
| Transfer in from Capital Projects Fund | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 |
| Workforce Housing Sales | 2,400,259 | - | 1,394,434 | 1,394,434 | - |
| Total Revenue | 5,321,291 | 2,500,000 | 3,894,434 | 3,894,434 | 2,500,000 |
| Expenditures | | | | | |
| InDEED Program | 3,137,808 | 2,500,000 | 5,297,725 | 1,660,000 | 2,500,000 |
| Town of Vail Rental Inventory | 326,875 | - | 35,125 | 34,611 | - |
| Solar Vail Housing Development | 4,030,000 | - | - | - | - |
| Chamonix unit | - | - | 520,000 | 520,000 | - |
| Buy Down Housing | - | - | 1,180,894 | 306,460 | - |
| Total Expenditures | 7,494,682 | 2,500,000 | 7,033,744 | 2,521,071 | 2,500,000 |
| Operating Income | (2,173,392) | - | (3,139,310) | 1,373,363 | - |
| Beginning Fund Balance | 5,312,702 | - | 3,139,310 | 3,139,310 | |
| Ending Fund Balance | \$ 3,139,310 | \$ - | \$ - | \$ 4,512,673 | \$ - |

UNFUNDED

Costs are estimates

| | Eligible for funding from | | | Description |
|--|---------------------------|-----------|-----------------------|---|
| | VRA | RETT | Capital Projects Fund | |
| West Vail Master Plan Projects | | | | Master plan is included in 2019/20 budgets; Any resulting projects or partnerships not funded |
| Municipal Building Remodel | | | 25,000,000 | |
| Civic Area Plan Implementation | | | | A variety of funding & financing mechanisms are available depending on projects identified |
| Main Vail Round-about Major Reconstruction | | | 3,600,000 | Recent paving and I-70 Underpass project will extend the life of current roundabouts |
| West Vail Round-about Major Reconstruction | | | 1,000,000 | Recent paving and I-70 Underpass project will extend the life of current roundabouts |
| Road Reconstruction | | | 1,100,000 | Major improvements to various Vail roads that are reaching end of life (25-35 years) and possible expansion of cul-de-sacs |
| Phase II of Timber Ridge redevelopment | | | | TROC Board developing RFQ process for 2019 |
| Timber Ridge Transit Stop Improvements | | | 2,000,000 | Transit Stop Improvements to coincide with Timber Ridge Phase II Redevelopment |
| Booth Falls Turn Lane | | | 1,100,000 | Turn Lane added due to increased enrollement at VMS; pending cost share with VMS |
| Community Ice Skating | | | | Outdoor community ice at some of Vail parks such as Donovan |
| PW Housing | | | 6,000,000 | Employee housing at Public Works site |
| Future stages of PW Shops Master Plan | | | | |
| LionsHead Parking Structure East Entry Improvements | 3,600,000 | | | Does not add spaces, but brings remainder of structure up to standards of new transit center and current codes; enhances guest experience; includes heated stairways on east side- will not be funded until the Civic Area Plan is complete |
| Electronic Directories in Villages | | | | Information and wayfinding Kiosks in Lionshead and Vail Village - (may be proposed in 2020) |
| Electronic car charging stations in parking structures | | | | High powered charging stations in the parking structures - costs and grants being researched |
| Historical/ Cultural Heritage | | | | Funding to enhance and promote Vail cultural and historical vitality, education, economic developments; No projects identified as yet |
| Dobson Skylights | | | | Upgrades or removal of Dobson Skylights pending the Civic Area Plan |
| Facility Safety Improvements | | | | Building improvements to provide and enhance employees with a safe work environment |
| Ford Park: Artist Residence Cottage | | 472,000 | | Renovation of existing original farm house into AIPP artist residence studio space; \$50K from East West |
| Nugget Lane Bridge | | | 1,400,000 | Per Council August 6, 2019; wait to allocate budget dollars |
| Funding Resource Options: | | | | |
| Projected Fund Balance by end of 2023: | 12,679,839 | 5,792,554 | 7,470,680 | |

**CAPITAL PROJECTS FUND
PUBLIC WORKS EXPANSION
2021**

Project: Public Works Yard Expansion and Streets Building

Location: Public Works Shop

Budget:

| | 2020 | 2021 | | |
|--------------|------------------------|--------------|---------------------------|--|
| Capital Cost | \$2,403,325 | \$17,200,000 | | |
| Maintenance | Facilities Maintenance | | | |
| Utilities | NA | | Increase/ offset by solar | |
| Replacement | NA | | | |

Narrative:

Ongoing expansions, modifications and service level increases in the Public Works Department's maintenance responsibilities over the years have placed a strain on the current Public Works site and facilities. The streets area of the shop is the original size from 1979 when the shop was built. Additionally, heavy equipment, transit fleet, and equipment/material storage have surpassed the capacity of the current space. The current shop is filled in a way in which walking or working around the equipment is near impossible and a safety concern. The loaders are all stored without blades and the blades are put on in the early hours for every snowstorm outside. The other equipment is stored in any, and all available bays which have hindered the fleet, and especially transit departments. Freeing the transit bays allows transit to expand and be shared with other departments or even regionally. Sizing the areas shared by the crews in the mornings, lunch and afternoons to accommodate the current crews is important. Over the years the crew sizes have grown in both streets and parks with the improvements and maintenance required as the town has added more to maintain.

Phase 1 Improvements Proposed in July of 2019 1-2 years

- Demolition of existing streets building and construct a new attached Streets building includes an equipment storage garage of 18,900 SF (this is sized accommodates the current streets building storage and all the equipment being stored in other shop and transit bays, as well as other locations. The design allows for structural reinforcement for one level of parking and two levels of development above the parking level, (37,800 SF potential) and a two-story addition, which replaced the previous interior mezzanine with a floor footprint of 3800 SF for a total of 7600 SF or 26,500 SF of new construction, In addition, a 4850 SF remodel of the existing upstairs break room offices, kitchen and restrooms has been designed to accommodate current crew sizes.
- Construct back retaining wall behind new and existing shop complex. The retaining wall is approximately 950' long and up to 22 feet high. The space gained from building the wall provides nearly an acre of additional yard space. This additional area not only allows for growth in public works, but as time has gone on the VRD now stores

equipment and use pods as well as other departments. The elimination of the charter bus lot will require replacement of special event vendors/producers to have space to park oversize vehicles, and as the town continues to build out having some construction laydown/yard close in is critical to continued successful town projects.

- Construct Rock Fall Berm protection above the north retaining wall
- Complete utility and drainage improvements
- Electric Service relocation and upgrade.
- Construct new solar panels on the roof of new streets building* There is 22.700 SF of new roof to allow for solar panels.

Timeline: April 2021 – November 2021/22

CAPITAL PROJECTS FUND
Vail Village Snowmelt Replacement
2021

Project: Vail Village Snowmelt Replacement

Location: Vail Village

Budget:

| | 2021 | 2023 | 2024 | |
|--------------|-------------|-------------|-------------|--|
| Capital Cost | \$1,250,000 | \$1,500,000 | \$1,500,000 | |
| Maintenance | No Increase | | | |
| Utilities | No Increase | | | |
| Replacement | 20+ Years | | | |

Narrative: The purpose of this project is to replace aging sections of the Vail Village Snowmelt system. As the system approaches 20 years, replacement of snowmelt infrastructure will be necessary. Identified existing problems include rusting steel mains (Covered Bridge to Gore Creek Drive); leaking heat main, lateral, and manifold joints when the system runs at low temperature.

Timeline: 2021-2024





75 South Frontage Road West
Vail, Colorado 81657
vailgov.com/police

Police Department
970.479.2210
970.479.2216 fax

October 9th, 2020

**To: Dwight Henninger
Chief of Police**

**From: Commander Ryan Kenney
Operations**

Subject: Budget Proposal for Axon

There are several systems the police department utilizes that are coming to the end of their lifecycle or need to be improved. The body worn camera (BWC) system currently in place has come to the end of its lifecycle and needs to be replaced. A change in the BWC system would require a change to our in-car camera system and our interview room cameras. The digital evidence storage system in place has severe limitations with storage capacity and access. Our tasers are in good condition but a newer version with enhanced features is available.

The adoption of SB-217 into law has made our BWC system critical. It is now mandated that all police departments issue officers body worn cameras. It is also a violation of law for an officer to fail to activate their camera when involved in enforcement activities. Now more than ever, it is critical that our BWC systems functions effectively and efficiently.

The BWC system we are currently using has been fraught with issues. The biggest issue is the inability of the camera battery to last a full shift. Cameras will shut off at critical times leaving key pieces of evidence unrecorded and under SB-217 could expose officers to criminal charges. Customer support has been severely lacking. When cameras break, we often wait weeks to get a functioning camera back. At several points during this year, we had over half of our cameras down for repair. The BWC have no capability to turn on automatically and when activated only capture the previous 30 seconds.

Replacing the BWC system would require changing the in-car video systems and our interview room cameras. Keeping all these videos systems running on the same platform from the same vendor is critical. The maintenance, programming and operation of two or three different systems puts a lot of stress on the system. The officer's operation of these products and IT's ability to maintain them is streamlined when we have one vendor providing equipment that runs on the same platform.

The digital evidence storage system (Laserfiche) was not designed to house digital evidence. There are storage limitations that severely hamper our ability to download and save large video

files. A more pressing issue is getting our digital evidence to outside agencies such as the District Attorney's Office. Sharing evidence with outside agencies is a standard procedure that happens frequently. With the current system, a lot of our evidence must be hand delivered because outside agencies cannot access the system, or the file is too big to send through email.

The Axon BWC system is widely recognized as one the most reliable cameras available. Their cameras are commonly used among law enforcement including locally with Avon PD and Eagle PD. Both agencies report that cameras will last 11.5 to 12 hours and are extremely durable. The warranty on the Axon camera is a "no questions asked" warranty. If we can provide the broken camera, they will replace it. In addition to the warranty, the purchase of Axon cameras has a full refresh at years 2.5 and 5. That means that we get all new cameras at year 2.5 and 5.

There are several features that reduce liability to the Town and officers. When the cameras are activated, they capture a full 2 minutes prior to being activated. The cameras also activates automatically when the officer removes their taser from the holster, remove their gun from the holster, when the in-car camera activates, when the light bar activates, when a gun shot is detected and when there is another camera activated within a proximity of a deactivated camera. This automatic activation along with a 2 minute pre-record decreases the chances of officers failing to activate their camera when they are under duress.

To keep all our video systems operating on the same platform, I am recommending replacing our in-car video and interview room cameras. The Axon in-car system works in conjunction with the BWC system. The in-car system is covered under the same warranty for 5 years. Any activation of the in-car system will trigger an automatic activation of any BWC in proximity to the in-car system. The interview room cameras also work in concert with the BWC system. All these systems automatically download any recorded information to a digital evidence storage system called Evidence.com.

Evidence.com is a combination cloud based and local digital evidence storage system. Evidence.com is fully supported and maintained by Axon. As part of our contract, Vail PD will have unlimited digital evidence storage. This covers any internal video and any video from outside sources. Officers can now take photographs with their phones and the image is atomically uploaded to Evidence.com. Retrieving video from outside sources can be done remotely with a link from Evidence.com. We can also provide digital evidence to outside agencies by simply providing them a link directly so the information can be downloaded. Evidence.com solves evidentiary issues we have had for over 10 years with the District Attorney's Office. Evidence.com also has a redaction software program. The system will view video and remove any items that need to be redacted. Once the program has viewed and redacted the video, an officer approves the redactions cutting the process time by 75%.

When evaluating BWC systems, one of the most important features we looked for is automatic activation. Axon's new taser and holster allow the BWC to be activated when an officer removes their taser from the holster. Axon will also provide the same system for officer's firearm holsters. The new taser design also addresses an issue with deployment proximity. Previous tasers were ineffective at close range. The new design has fixed this issue and is much more effective with close range and longer distance deployments. As part of the taser purchase, we are provided with all the training material needed to certify our officer. Part of the training materials is a pair of virtual reality (VR) goggles. These VR goggles allow officers to experience real life scenarios that

change as they react to the scenario. The VR goggles can be updated with new scenarios as they are developed. We also receive an instructor certification course so we can certify one of our officers as an instructor. We will no longer need to purchase taser cartridges. Axon will provide all the training and live cartridges we need during the 5-year contract.

Our current systems, except for Laserfiche, cost \$130,408.27 when purchased. Annual costs for BWC and in-car camera systems average \$20,000 a year. I am requesting \$170,807.65 in budget year 2021 to purchase Axon video systems, evidence.com and new tasers. Below are the costs broken down through the 5-year program.

| | 2021 | 2022 | 2023 | 2024 | 2025 |
|--------------|---|----------|----------|----------|----------|
| Capital Cost | \$170808 | \$101548 | \$101548 | \$101548 | \$101548 |
| Maintenance | \$8064 per year (included in the price above) | | | | |
| Utilities | NA | | | | |
| Replacement | NA | | | | |

The re-occurring \$101,548 for the final four years covers several costs. The majority of these costs are data storage, and the Officer Safety Program. The online storage provides unlimited storage (optimized for video), data management, collaboration abilities and other features that we can't replicate with the current systems. Although there is local storage space available, Axon provides digital media specific storage and management of the data being stored. All videos are directly uploaded and held on a retention scheduled set up by Vail PD. This greatly reduces the chances of human error and lost evidence.

Retention, redaction and collaboration are all greatly improved. Retention schedules can be set far in excess of State requirements. The redaction software drastically reduces the amount of time spent reviewing and editing videos that are released to the public. The ability to share digital evidence can be done by a completely secure web link. This allows our evidence tech to e-mail a link to receive or provide digital evidence. This streamlines our process of accepting digital evidence from outside sources and providing evidence to the DA's office.

The Officer Safety Program (OSP) is the backbone of the Axon system. The OSP provides the warranty on all Axon products, the automated camera activations and periodic replacement of products throughout the 5-year span. The importance of a superior warranty can not be overstated. Having the ability to replace faulty equipment protects our officers and ultimately the Town of Vail. The officer's faith in this equipment is important. Trusting the equipment will work or be replaced, gives officer's the confidence to do their job. The warranty covers all of Axon's products and any installation if needed.

The automated camera activations are one of the biggest reasons we chose to go with Axon. Limiting the potential of officers failing to activate their cameras, is a core component of Axon's system. The automated activations along with a two minute pre-record capture is the strongest protection for officers in the industry.

The current BWC system has had its share of issues. When purchased, the system provided all the features Vail PD was looking for and more importantly, all the features available at the time. As

the system has aged, the products have been failing at an unacceptable rate. We are far outside the warranty time frame and repairs are costly and take far too long. The company has failed to progress with the competition and product advances have been slow, behind the industry standard and not what Vail PD is looking for. The largest continuing failure has been the battery life. The company has failed to provide a camera that will last over 8 hours, and most won't last past 6. When the company was provided this information, they failed to make any significant changes or offer any solutions. They cited the weather in this area as the cause even though two of our neighboring agencies have no issue with Axon cameras battery life.

To: Mayor and Town Council

From: Public Works and Finance Department and Town Manager's Office

Date: November 3, 2020

Subject: Proposal for Construction Dates for the Donovan Pavilion Remodel and Addition

I. PUROPOSE

The purpose of the memo is to present a request that the remodel and addition to the Donovan Pavilion begin in November 2020 vs. waiting until spring of 2021.

II. BACKGROUND

Donovan Pavilion opened to the public in 2003 and has seen continued use over the years for both community functions and private events. It has been a very popular and successful venue for weddings in recent years. There have been discussions in recent years to plan for some mechanical upgrades and since the facility has been seventeen years in use, staff has deemed this capital maintenance should occur sooner than later.

III. DISCUSSION

Town Staff in conjunction with the Donovan Pavilion Management group have identified several goals to accomplish with the remodel and addition of square footage at the Donovan Pavilion. They are as follows.

- Enlarge the kitchen area to allow more preparation room for the caterers.
- Replace the existing east air handler with a new system that will be a much quieter unit.
- Enlarge the storage room to allow access to the tables and chairs without having to remove all the contents.
- Provide an appropriate office space that moves the current office (in the closet space) as part of the additional square footage that will also serve as a "bride's room" that is desperately needed as part of the wedding use that is so popular. /

TAB and Associates Architecture was hired to complete the design of an approximately 700 square foot addition. The plans are complete and ready to be submitted for a building permit (see attached). ULFBUILT was contacted to provide pricing for the project, which is also attached.

There have been substantial impacts to the utilization of the venue because of the public health crisis and restrictions. Currently the last booking at the pavilion is in November with nothing else booked until March 2021; bookings into April and summer months are beginning to be very positive. Staff suggests that there is a window available from November 2020 to March 2021 in which this project could be completed. The Management

Company would support such timing on the construction if it were supported by council as well. It would seem an almost opportune time to close the facility in November while business is nonexistent and complete the remodel by spring to be ready for the 2021 season.

| | |
|-----------------------------|-----------|
| Total project Budget: | \$850,000 |
| 2020 Budget: | \$125,000 |
| 2020 YTD Expenses (design): | \$37,000 |
| 2020 Remaining Budget: | \$88,000 |
| 2021 Budget | \$725,000 |

IV. ACTION REQUESTED OF COUNCIL

Authorize the Town Manager to enter into an agreement with ULFBUILT in a form approved by the Town Attorney with ULFBuilt in the amount of, and not to exceed, TBD.

OTHER FUNDS

TOWN OF VAIL 2021 PROPOSED BUDGET
SUMMARY OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE
VAIL MARKETING & SPECIAL EVENTS FUND

| | 2019 Actual | 2020 Budget | 2020 Amended | 2020 Forecast | Proposed 2021 Budget |
|--|------------------------|------------------------|-------------------------|--------------------------|-------------------------------------|
| Revenue | | | | | |
| Business Licenses | \$ 341,149 | \$ 325,000 | \$ 325,000 | \$ 335,000 | \$ 335,000 |
| Transfer in from General Fund | 2,542,788 | 2,866,211 | 2,156,846 | 1,723,550 | 1,475,184 |
| Earnings on Investments | 1,392 | 3,000 | 3,000 | 3,000 | 2,000 |
| Total Revenue | 2,885,329 | 3,194,211 | 2,484,846 | 2,061,550 | 1,812,184 |
| Expenditures | | | | | |
| Commission on Special Events (CSE) | 894,272 | 893,648 | 625,554 | 550,000 | 625,554 |
| Education & Enrichment | 136,550 | 154,530 | 154,530 | 153,000 | 154,530 |
| Signature Events: | | | | | |
| Bravo! | 289,661 | 296,934 | 296,934 | 115,000 | 210,355 |
| Vail Jazz Festival | 74,718 | 76,400 | 76,400 | 75,000 | 75,000 |
| Vail Valley Foundation - Mountain Games | - | 140,000 | 140,000 | 15,000 | 98,000 |
| Vail Valley Foundation - Hot Summer Nights | 27,500 | 28,050 | 28,050 | | - |
| Vail Valley Foundation - GRFA | - | - | - | 57,050 | 52,500 |
| Vail Valley Foundation - Dance Festival | 53,562 | 54,633 | 54,633 | 7,500 | 38,245 |
| Burton US Open | 490,000 | 490,000 | 490,000 | 490,000 | - |
| Fireworks | 52,015 | 52,015 | 52,015 | 36,000 | 36,000 |
| Destination Events: | | | | | |
| Snow Days | 300,000 | 300,000 | 300,000 | - | - |
| Spring Back to Vail | 300,000 | 550,000 | 300,000 | - | - |
| Town Produced Events: | | | | | |
| Magic of Lights | - | - | 250,000 | 250,000 | 50,000 |
| Revelry Vail | 101,400 | 155,000 | 145,000 | 145,000 | 145,000 |
| Vail Holidays Funding | 15,000 | - | 25,000 | 25,000 | 25,000 |
| Ambient Event Funding: | | | | | |
| Ford Park Entertainment | - | - | 100,000 | 100,000 | - |
| Music in the Villages | - | - | 40,000 | 40,000 | 300,000 |
| 30% reduction across all signature events: | - | - | (596,271) | - | - |
| Collection Fee - General Fund | 17,057 | 16,250 | 16,250 | 16,750 | 16,750 |
| Total Expenditures | 2,801,735 | 3,207,461 | 2,498,096 | 2,075,300 | 1,826,934 |
| Revenue Over (Under) Expenditures | 83,594 | (13,250) | (13,250) | (13,750) | (14,750) |
| Beginning Fund Balance | 303,243 | 274,288 | 386,837 | 386,837 | 373,087 |
| Ending Fund Balance | \$ 386,837 | \$ 261,038 | \$ 373,587 | \$ 373,087 | \$ 358,337 |

TOWN OF VAIL 2021 PROPOSED BUDGET
SUMMARY OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE
HEAVY EQUIPMENT FUND

| | 2019 Actual | 2020 Budget | 2020 Amended | Proposed 2021 Budget |
|--|------------------------|------------------------|-------------------------|-------------------------------------|
| Revenue | | | | |
| Town of Vail Interagency Charge | \$ 3,352,594 | \$ 3,535,384 | \$ 3,265,292 | \$ 3,650,378 |
| Insurance Reimbursements & Other | 54,389 | 10,000 | 10,000 | 10,000 |
| Earnings on Investments | 46,230 | 7,900 | 7,900 | 7,900 |
| Equipment Sales and Trade-ins | 100,466 | 154,563 | 154,563 | 241,730 |
| Total Revenue | <u>3,553,679</u> | <u>3,707,847</u> | <u>3,437,755</u> | <u>3,910,008</u> |
| Expenditures | | | | |
| Salaries & Benefits | 1,129,031 | 1,168,085 | 1,132,184 | 1,117,586 |
| Operating, Maintenance & Contracts | 1,426,216 | 1,624,769 | 1,445,242 | 1,543,674 |
| Capital Outlay | 783,193 | 1,002,765 | 1,250,357 | 1,253,000 |
| Total Expenditures | <u>3,338,440</u> | <u>3,795,619</u> | <u>3,827,783</u> | <u>3,914,260</u> |
| Revenue Over (Under) Expenditures | <u>215,239</u> | <u>(87,772)</u> | <u>(390,028)</u> | <u>(4,252)</u> |
| Transfer In from General Fund | <u>4,867</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Beginning Fund Balance | 1,956,419 | 1,782,613 | 2,176,524 | 1,786,496 |
| Ending Fund Balance | <u>\$ 2,176,524</u> | <u>\$ 1,694,841</u> | <u>\$ 1,786,496</u> | <u>\$ 1,782,244</u> |

TOWN OF VAIL 2021 PROPOSED BUDGET
SUMMARY OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE
HEALTH INSURANCE FUND

| | 2019 Actual | 2020 Budget | 2020 Amended Budget | 2020 Forecast | Proposed 2021 Budget |
|--|------------------------|------------------------|------------------------------------|--------------------------|-------------------------------------|
| Revenue | | | | | |
| Town of Vail Interagency Charge - Premiums | \$ 4,400,000 | \$ 4,670,000 | \$ 4,670,000 | \$ 4,330,000 | \$ 4,600,000 |
| Employee Contributions | 882,844 | 809,500 | 840,000 | 887,460 | 897,000 |
| Premium Holiday | - | - | | (73,960) | - |
| Insurer Proceeds | - | 20,000 | 20,000 | 20,000 | 20,000 |
| Earnings on Investments | 93,295 | 30,000 | 30,000 | 45,000 | 35,000 |
| Total Revenue | <u>5,376,139</u> | <u>5,529,500</u> | <u>5,560,000</u> | <u>5,208,500</u> | <u>5,552,000</u> |
| Expenditures | | | | | |
| Health Insurance Premiums | 1,130,292 | 1,152,909 | 1,321,909 | 1,338,876 | 1,470,142 |
| HC Reform Fee | 20,500 | 20,500 | 20,500 | 20,500 | 20,500 |
| Claims Paid | 3,567,754 | 4,408,760 | 4,408,760 | 3,634,497 | 4,557,453 |
| Professional Fees | 23,149 | 20,000 | 20,000 | 22,300 | 22,828 |
| Total Expenditures | <u>4,741,694</u> | <u>5,602,169</u> | <u>5,771,169</u> | <u>5,016,173</u> | <u>6,070,923</u> |
| Revenue Over (Under) Expenditures | <u>634,445</u> | <u>(72,669)</u> | <u>(211,169)</u> | <u>192,327</u> | <u>(518,923)</u> |
| Beginning Fund Balance | 3,346,480 | 3,093,348 | 3,980,924 | 3,980,924 | 4,173,251 |
| Ending Fund Balance | <u>\$ 3,980,924</u> | <u>\$ 3,020,679</u> | <u>\$ 3,769,755</u> | <u>\$ 4,173,251</u> | <u>\$ 3,654,328</u> |

TOWN OF VAIL 2021 PROPOSED BUDGET
SUMMARY OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE
DISPATCH SERVICES FUND

| | 2019 Actual | 2020 Budget | 2020 Amended | Proposed 2021 Budget |
|--|------------------------|------------------------|-------------------------|-------------------------------------|
| Revenue | | | | |
| E911 Board Revenue | \$ 816,452 | \$ 845,030 | \$ 845,030 | \$ 874,606 |
| Interagency Charges | 1,342,632 | 1,329,952 | 1,329,952 | 1,224,336 |
| Other State Revenues | - | - | 27,725 | - |
| Other County Revenues | - | - | - | 259,304 |
| Town of Vail Interagency Charge | 669,590 | 661,194 | 661,194 | 616,306 |
| Earnings on Investments | 32,266 | 10,000 | 10,000 | 5,000 |
| Total Revenue | 2,860,941 | 2,846,176 | 2,873,901 | 2,979,552 |
| Expenditures | | | | |
| Salaries & Benefits | 2,070,611 | 2,248,023 | 2,209,787 | 2,291,795 |
| Operating, Maintenance & Contracts | 450,156 | 497,003 | 517,055 | 535,091 |
| Capital Outlay | - | - | 539,948 | 260,913 |
| Total Expenditures | 2,520,767 | 2,745,026 | 3,266,790 | 3,087,799 |
| Revenue Over (Under) Expenditures | 340,174 | 101,150 | (392,889) | (108,247) |
| Beginning Fund Balance | 1,433,027 | 1,345,121 | 1,788,950 | 1,396,061 |
| Ending Fund Balance | \$ 1,788,950 | \$ 1,446,271 | \$ 1,396,061 | \$ 1,287,814 |

TOWN OF VAIL 2021 PROPOSED BUDGET
SUMMARY OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE
TIMBER RIDGE FUND

| | 2019 Actual | 2020 Budget | 2020 Amended Budget | 2021 Proposed Budget |
|---|------------------------|------------------------|------------------------------------|-------------------------------------|
| Revenue | | | | |
| Rental Income | 1,593,491 | 1,595,250 | 1,536,828 | 1,730,243 |
| Other Income | 25,398 | 19,034 | 19,034 | 20,595 |
| Total Revenue | 1,618,889 | 1,614,284 | 1,555,862 | 1,750,838 |
| Expenditures | | | | |
| Operating, Maintenance & Contracts | 490,895 | 529,740 | 529,740 | 485,745 |
| Capital Outlay | 14,002 | 321,192 | 797,423 | 25,000 |
| Total Expenditures | 504,897 | 850,932 | 1,327,163 | 510,745 |
| Operating Income | 1,113,992 | 763,352 | 228,699 | 1,240,093 |
| Non-operating Revenues (Expenses) | | | | |
| Interest on Investments | 19,790 | 12,000 | 12,000 | 2,000 |
| Loan Principal Repayment to Capital Projects Fund | (372,704) | (378,294) | (378,294) | (383,969) |
| Loan Principal Repayment to Capital Projects Fund | - | - | - | (1,900,000) |
| Interest Payment to Capital Projects Fund | (116,638) | (110,969) | (110,969) | (79,118) |
| | (469,552) | (477,263) | (477,263) | (2,361,087) |
| Revenue Over (Under) Expenditures | 644,440 | 286,089 | (248,564) | (1,120,994) |
| Beginning Fund Balance | 1,424,254 | 1,530,975 | 2,068,694 | 1,820,130 |
| Ending Fund Balance | <u>\$ 2,068,694</u> | <u>\$ 1,817,064</u> | <u>\$ 1,820,130</u> | <u>\$ 699,136</u> |

**ORDINANCE NO. 17
SERIES OF 2020**

**ANNUAL APPROPRIATION ORDINANCE: ADOPTING A BUDGET AND FINANCIAL
PLAN AND MAKING APPROPRIATIONS TO PAY THE COSTS, EXPENSES, AND
LIABILITIES OF THE TOWN OF VAIL, COLORADO, FOR ITS FISCAL YEAR
JANUARY 1, 2021 THROUGH DECEMBER 31, 2021**

WHEREAS, in accordance with Article IX of the Charter of the Town of Vail, Colorado, the Town Manager prepared and submitted to the Town Council a proposed long-range capital program for the Town and a proposed budget and financial plan for all Town funds and activities for the fiscal year; and

WHEREAS, it is necessary for the Town Council to adopt a budget and financial plan for the 2021 fiscal year, to make appropriations for the amounts specified in the budget; and

NOW, THEREFORE, be it ordained by the Town Council of the Town of Vail, Colorado, that:

1. The procedures prescribed in Article IX of the Charter of the Town of Vail, Colorado, for the enactment hereof, have been fulfilled.
2. Pursuant to Article IX of the Charter, the Town Council hereby makes the following annual appropriations for the Town of Vail, Colorado, for its fiscal year beginning on the first day of January, 2021, and ending on the 31st day of December, 2021:

| FUND | AMOUNT |
|-------------------------------|---------------|
| General Fund | \$42,696,023 |
| Capital Projects Fund | 42,295,608 |
| Real Estate Transfer Tax Fund | 9,879,064 |
| Housing Fund | 2,500,000 |
| Vail Marketing Fund | 1,826,934 |
| Heavy Equipment Fund | 3,914,260 |
| Debt Service Fund | 1,200,000 |
| Dispatch Services Fund | 3,087,799 |
| Health Insurance Fund | 6,070,923 |
| Timber Ridge Enterprise Fund | 2,873,832 |
| Total | 116,344,443 |
| Less Interfund Transfers | (16,868,770) |
| Net Expenditure Budget | 99,475,673 |

3. The Town Council hereby adopts the full and complete Budget and Financial Plan for the 2021 fiscal year for the Town of Vail, Colorado, which are incorporated by reference herein and made part hereof, and copies of said public records shall be made available to the public in the Municipal Building of the Town. This Ordinance shall take effect five (5) days after publication following the final passage hereof.

4. If any part, section, subsection, sentence, clause or phrase of this ordinance is for any reason held to be invalid, such decision shall not affect the validity of the remaining portions of this ordinance; and the Town Council hereby declares it would have passed this ordinance, and each part, section, subsection, sentence, clause or phrase thereof, regardless of the fact that any one or more parts, sections, subsections, sentences, clauses or phrases be declared invalid.

5. The Town Council hereby finds, determines, and declares that this ordinance is necessary and proper for the health, safety, and welfare of the Town of Vail and the inhabitants thereof.

6. The repeal or the repeal and reenactment of any provision of the Municipal Code of the Town of Vail as provided in this ordinance shall not affect any right which has accrued, any duty imposed, any violation that occurred prior to the effective date hereof, any prosecution commenced, nor any other action or proceedings as commenced under or by virtue of the provision repealed or repealed and reenacted. The repeal of any provision hereby shall not revive any provision or any ordinance previously repealed or superseded unless expressly stated herein.

7. All bylaws, orders, resolutions, and ordinances, or parts thereof, inconsistent herewith are repealed to the extent only of such inconsistency. This repealer shall not be construed to revise any bylaw, order, resolution, or ordinance, or part thereof, theretofore repealed.

INTRODUCED, READ ON FIRST READING, APPROVED AND ORDERED PUBLISHED ONCE IN FULL, this 17th day of November, 2020. A public hearing shall be held hereon on the 1st day of December, 2020, at 6:00 pm at the regular meeting of the Town Council of the Town of Vail, Colorado, in the Municipal Building of the Town.

Dave Chapin, Mayor

ATTEST:

Scott Robson, Town Manager